

Mā tō tātou takiwā
For our District

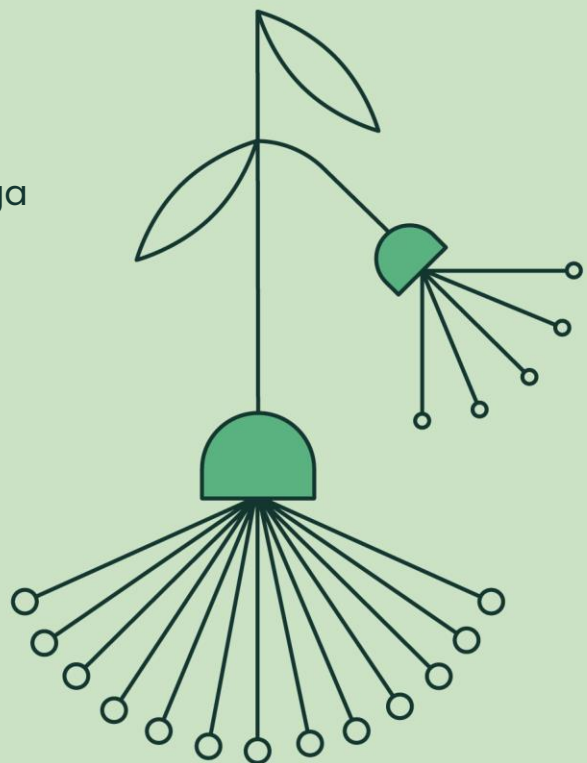
Performance and Monitoring Committee

Komiti Whakahaere

PM22-1

Thursday, 10 February 2022, 9.30am

Council Chambers, Barks Corner, Tauranga



Performance and Monitoring Committee

Membership:

Chairperson	Cr Don Thwaites
Deputy Chairperson	Cr Murray Grainger
Members	Cr Grant Dally Cr Mark Dean Cr James Denyer Cr Monique Gray Cr Anne Henry Cr Kevin Marsh Cr Margaret Murray-Benge Deputy Mayor John Scrimgeour Cr Allan Sole Mayor Garry Webber
Quorum	6
Frequency	Six weekly

Role:

- To monitor and review the progress of the Council's activities, projects and services.

Scope:

- To monitor the operational performance of Council's activities and services against approved levels of service.
- To monitor the effectiveness of Council, community and agency service agreements / contracts.
- To monitor the implementation of Council's strategies, plans, policies and projects as contained in the Long-Term Plan or Annual Plan.
- To monitor Community Service Contract performance, set service delivery requirements and receive annual reports from service delivery contractors.
- To review and monitor agreements between Tauranga City Council and Western Bay of Plenty District Council and recommend to the respective Councils any changes to agreements, as appropriate.
- To monitor performance against the Priority One approved contract.
- To monitor performance of Council Controlled Organisations (CCO's) against their Statement of Intent, including Tourism Bay of Plenty's Statement of Intent and make recommendations to Council on matters relating to CCO's.

- To monitor the on-going effectiveness of implemented joint projects, plans, strategies and policies with Tauranga City Council.
- To monitor performance against any Council approved joint contracts with Tauranga City Council and/or other entities.
- To monitor performance and outcomes relating to:
 - seal extensions and unsealed road maintenance
 - community halls and facilities.
- To report to Council financial outcomes and recommend any changes or variations to allocated budgets.

Power to Act:

- Subject to agreed budgets and approved levels of service, to make decisions to enable and enhance service delivery performance.

Power to Recommend:

- To make recommendations to Council and/or any Committee as it deems appropriate.

Power to sub-delegate:

The Committee may delegate any of its functions, duties or powers to a subcommittee, working group or other subordinate decision-making body, subject to the restrictions on its delegations and provided that any sub-delegation includes a statement of purpose and specification of task.

Notice is hereby given that an Performance and Monitoring Meeting
will be held in the Council Chambers, Barkes Corner, Tauranga on:
Thursday, 10 February 2022 at 9.30am

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11.2	Operational Risk Report February 2022 Confidential.....	100

1 PRESENT**2 IN ATTENDANCE****3 APOLOGIES****4 CONSIDERATION OF LATE ITEMS****5 DECLARATIONS OF INTEREST**

Members are reminded of the need to be vigilant and to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest that they may have.

6 PUBLIC EXCLUDED ITEMS**7 PUBLIC FORUM**

A period of up to 30 minutes is set aside for a public forum. Members of the public may attend to address the Board for up to five minutes on items that fall within the delegations of the Board provided the matters are not subject to legal proceedings, or to a process providing for the hearing of submissions. Speakers may be questioned through the Chairperson by members, but questions must be confined to obtaining information or clarification on matters raised by the speaker. The Chairperson has discretion in regard to time extensions.

Such presentations do not form part of the formal business of the meeting, a brief record will be kept of matters raised during any public forum section of the meeting with matters for action to be referred through the customer contact centre request system, while those requiring further investigation will be referred to the Chief Executive.

8 PRESENTATIONS

9 REPORTS

9.1 GROUP MANAGER FINANCE AND TECHNOLOGY SERVICES' REPORT

File Number: A4396405

Author: David Jensen, Finance Manager

Authoriser: Kumaren Perumal, Group Manager Finance and Technology Services

EXECUTIVE SUMMARY

The purpose of this report is to inform Elected Members on important issues relating to Council's finances.

RECOMMENDATION

That the Group Manager Finance and Technology Services' report dated 10 February 2022 titled 'Group Manager Finance and Technology Services' Report be received.

KEY FINANCIAL ISSUES REPORT FOR THE SIX MONTHS ENDING 31 DECEMBER 2021 (ATTACHMENT 1)

1. Operating Income

Total income for the six months ended 31 December 2021 was \$60.87m. This was \$2.0m lower than the year-to-date year budget of \$62.87m. This continues to be primarily due to timing of subsidy revenue to be received from Waka Kotahi later in the financial year, as well as timing delays in the recognition of rate revenue. The major variances were Subsidies and Grants of \$7.55m being \$1.14m behind year-to-date budget of \$8.69m.

2. Operating Expenditure

Total expenditure of \$49.32m was \$4.20m lower than the year-to-date budget of \$53.52m. The expenditure variance is due to lower than year-to-date budget for additional level of service projects and personnel costs offset by a higher than year to date budget variance for interest expense.

3. Capital Expenditure

Capital expenditure of \$17.04m was \$0.06m higher than the year-to-date budget of \$16.97m. The primary variance year-to-date is within the wastewater activity as capital expenditure across the district is \$1.35m above budget .

KEY FINANCIAL PERFORMANCE INDICATOR REPORT FOR THE SIX MONTHS ENDING 31 DECEMBER 2021 (ATTACHMENT 2)

4. Debt

Council's total external debt and net debt balances were \$90.0m and \$49.38m respectively as at 31 December 2021. This represents a \$8.72m increase from the

30 November 2021 balance of \$40.66m as Council continues to deliver on capital and operational budgets. Council had a positive cash position of \$40.62m at the end of the reporting period.

5. Interest Rate Swaps

Council's total debt covered by interest rate swaps as at 31 December 2021 was 62%, unchanged from November 2021. This level of coverage is within the required policy range of 50%-95%. Council held interest rate swaps totalling \$96.5m as at 31 December 2021. Council was in compliance with all of its key financial ratios at the end of the reporting period.

WARD AND DEVELOPMENT TREND STATISTICS REPORT

6. Ward and Development Trend Statistics

The Ward and Development Trends Statistics report highlights the level of subdivision activity and dwelling consents issued within the District for the December 2021 quarter. The report also tables each statistical area and zone, the comparison of the last three financial years between December 2019 and December 2021 and a comparison of the October to December 2021 quarter for dwelling consents issued, additional lots created, and additional lots proposed.

The total number of residential and rural dwelling consents issued as at 31 December 2021 for the last 3 months was 133, compared to 130 consents issued for the same period in 2020.

There were 82 new lots created for the three months to 31 December 2021 (2020:46).

The table below lists the areas where the actual new lots created have either met or exceeded the 2021/2022 annual projection target.

The full growth monitoring statistics report has been incorporated into the Scorecard update (**Attachment 3, Part 2**).

Statistical Area	Actual New lots created as at 31 December 2021	New lots created projected for the full 2022 year
Waihi Beach - Bowentown	19	15
Katikati	46	40
Pongakawa	4	3

SCORECARD UPDATE (ATTACHMENT 3)

The scorecard performance report for six months to December 2021 is attached (**Attachment 3**).

In summary there is a total of 447 reporting items of which 315 are projects. At the end of the second quarter the year end projection is that 91% of projects will be on time and 73% on cost. There are 23% where it is too early to project year end costs.

There are 10 (3%) projects projected to be over cost, \$3m, and 4 (1%) under cost, \$1m.

An adjustment has been made in the reflection of the results on the scorecard to show both year to date (YTD) and year end projection. The electronic scorecard will be updated to reflect this change for the March report.

ATTACHMENTS

1. **Key Financial Issues Report – December 2021**  
2. **Key Performance Indicators Report – December 2021**  
3. **Scorecard Report For Six Months Ending 31 December 2021**  

**KEY FINANCIAL ISSUES FOR THE SIX MONTHS ENDED 31 DECEMBER 2021**

File Number: A445
Author: David Jensen, Finance Manager
Authoriser: Kumaren Perumal, Group Manager Finance and Technology Services

EXECUTIVE SUMMARY

1. This report provides a high-level summary of the key financial statements for the six months ended 31 December 2021 and explanations for significant variances from the year-to-date budget, highlighting any known issues.

INCOME

2. Total income for the six months ended 31 December 2021 was \$60.87m. This was \$2.0m lower than the year-to-date budget of \$62.87m. This continues to primarily be driven by timing of subsidy revenue from Waka Kotahi which will be received later in the financial year in line with Council's transport capital programme expenditure, as well as timing delays in the recognition of rate revenue and vested assets. This is offset by higher than budgeted user fees and other income.

2.1 The major variances were:

- Subsidies and Grants of \$7.55m being \$1.14m behind the year-to-date budget of \$8.69m, mainly due to timing of income claims with Waka Kotahi. The timing of subsidies received from Waka Kotahi will be in line with Council's spending profile on those projects.
- Rate Income of \$33.76m being \$1.04m behind the year-to-date budget of \$34.80m. This variance is made up of \$380k water by meter revenue as the western supply zone comes into its new billing cycle and \$760k land rate revenue as Council process new lots created across the district year-to-date. Rate Income is forecast to be on budget at year end.
- User Fees of \$5.13m being \$0.92m ahead of year-to-date budget of \$4.21m. This variance is primarily driven by additional \$380k building service fees, \$195k solid waste fees and \$168k resource consent fees.
- Other Income of \$2.10m being \$742k higher than the year-to-date budget of \$1.36m driven primarily by forestry harvesting proceeds of \$613k, which are unbudgeted.
- Financial Contributions are tracking slightly below budget with \$5.10m received against year-to-date budget of \$5.47m. Council received financial contributions of \$2.15m during the month of December 2021, the highest single month revenue in three years.

The table below provides a breakdown of the financial contributions received:



	YTD Budget 2021	YTD Actual 2021	\$ Variance to Budget	Variance to Budget
Water Supply - Western	166,104	319,425	153,321	92 %
Water Supply - Central	391,776	355,909	(35,867)	(9)%
Water Supply - Eastern	464,424	95,518	(368,906)	(79)%
Wastewater - Waihi Beach	167,778	234,158	66,380	40 %
Wastewater - Katikati	123,084	253,872	130,788	106 %
Wastewater - Omokoroa	512,550	304,061	(208,489)	(41)%
Wastewater - Te Puke	125,934	(2,151)	(128,085)	(102)%
Wastewater - Maketu/Little Waihi	26,010	0	(26,010)	0 %
Stormwater	800,136	100,189	(699,947)	(87)%
Roading - Rural	278,268	446,575	168,307	60 %
Roading - Waihi Beach SP	9,876	11,053	1,177	12 %
Roading - Katikati SP	118,560	79,445	(39,115)	(33)%
Roading - Omokoroa SP	860,454	889,388	28,934	3 %
Roading - Te Puke SP	71,748	0	(71,748)	(100)%
Roading - Strategic	205,626	432,199	226,573	110 %
District - Reserves & Facilities	1,146,408	1,497,043	350,635	31 %
Ecological	0	80,466	80,466	100 %
Total	5,468,736	5,097,148	(371,588)	(7)%

EXPENDITURE

3. Total expenditure of \$49.32m was \$4.20m lower than year to date budget of \$53.52m.

3.1 The major variances were;

- Additional Level of Service projects of \$2.74m were \$2.14m lower than year to date budget of \$4.89m.
- Personnel costs of \$12.64m being \$1.05m lower than year to date budget of \$13.69m.
- Interest expense of \$2.11m being \$0.28m higher than year to date budget of \$1.84m. This is due to the timing of interest payment cash flows year to date.

CAPITAL EXPENDITURE

4. Total capital expenditure of \$17.04 m was \$0.06m higher than year to date budget of \$16.97 m.

4.1 The major variances were;

- Wastewater capital expenditure across the district being \$1.35m higher than budget year-to-date.



Statement of Financial Performance
For the 6 months ended 31 December 2021

	Year to Date				Full Year Revised Budget \$'000
	Actual \$'000	Budget \$'000	Variance Fav / (Unf) \$'000	Last Year Actual \$'000	
Costs					
Additional Levels of Service	2,741	4,883	2,142	1,582	10,312
Operating Costs	19,893	21,158	1,264	19,722	42,516
Personnel	12,637	13,686	1,049	11,290	27,370
Interest Expense	2,113	1,837	(275)	3,547	3,675
Depreciation	11,937	11,954	17	10,692	23,907
Total Costs	49,321	53,518	4,197	46,832	107,780
Income					
Financial Contributions	5,097	5,469	(372)	1,139	10,937
Interest Income - External	37	131	(94)	138	263
Other Income	2,105	1,364	742	1,954	2,915
Rate Income	33,760	34,796	(1,035)	31,433	69,591
Service Charges	6,848	6,892	(44)	4,996	13,783
Subsidies & Grants	7,546	8,690	(1,143)	4,173	16,880
Sundry Income	347	200	147	342	400
User Fees	5,130	4,209	921	4,124	8,418
Vested & Found Assets	0	1,120	(1,120)	2,679	2,240
Total Revenue	60,871	62,870	(1,998)	50,979	125,428
Share of Associate surplus/(deficit)	0	0	0	0	0
Surplus (Deficit)	11,550	9,352	2,198	4,146	17,647



Western Bay of Plenty District Council
Statement of Financial Position
As at 31 December 2021

	Actual 2022 \$'000	Forecast June 2022 \$'000	June 2021 \$'000
EQUITY			
Accumulated Funds	986,125	954,642	905,715
Restricted Reserves	283	283	280
Council-created Reserves	31,886	29,471	32,052
Asset Revaluation Reserves	504,854	577,953	431,251
Total Equity	1,523,149	1,562,349	1,369,298
Assets			
Current Assets			
Cash and Bank	27,718	26,634	11,349
Short Term Deposits	12,899	-	23,140
Receivables and Prepayments	6,573	14,366	12,272
Property and Investments for Resale	-	1,214	3,495
Total Current Assets	47,191	42,213	50,256
Non-current Assets			
Financial Instruments	15,407	11,519	14,865
Other Non-current Assets	1,581,455	1,649,639	1,448,252
Interest in Associates	231	3,181	212
Total Non-current Assets	1,597,092	1,664,339	1,463,330
Total Assets	1,644,283	1,706,552	1,513,586
Liabilities			
Current Liabilities			
Payables and Accruals	4,646	23,589	17,810
Employee Entitlements	2,808	3,573	2,837
Current Portion Public Debt	10,000	10,000	20,000
Derivative Financial Instrument	422	-	383
Current Portion Provisions	313	696	313
Total current Liabilities	18,189	37,858	41,343
Non-current Liabilities			
Public Debt - Term Portion	90,000	93,400	90,000
Other Term Debt	12,945	12,632	12,945
Non-current Provisions		313	
Total Non-current Liabilities	102,945	106,345	102,945
Total Liabilities	121,133	144,203	144,288
Net Assets	1,523,149	1,562,349	1,369,298



Western Bay of Plenty District Council
Capital Expenditure Summary
For the period ended 31 December 2021

Activity	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	Full Year Budget \$'000
Transportation	8,864	8,337	(528)	30,025
Solid Waste	0	100	100	200
Recreation & Leisure	2,977	3,076	99	8,002
Stormwater	701	1,041	339	4,059
Economic	2	282	280	564
Sustainable Development	0	0	0	0
	12,545	12,835	290	42,849
Western Water	778	495	(283)	1,599
Central Water	6	218	212	4,428
Eastern Water	925	657	(269)	3,072
Water Supply	1,709	1,370	(340)	9,099
Information Centres	137	265	128	529
Emergency Management	0	0	0	0
Community Facilities	3	329	326	658
Communities	140	618	479	1,237
Waihi Beach Wastewater	193	101	(92)	448
Katikati Wastewater	825	30	(795)	420
Omokoroa Wastewater	665	0	(665)	3,525
Te Puke Wastewater	215	457	242	1,726
Maketu Wastewater	37	0	(37)	30
Ongare Wastewater	0	0	0	0
Wastewater	1,936	588	(1,347)	6,149
Information Services	328	671	343	1,342
Corporate Assets	354	590	236	1,183
Corporate Services	25	299	275	599
Corporate Services	706	1,560	854	3,124
Total Capital Expenditure	17,035	16,974	(60)	62,460



1. Debtors Summary

2021/22

	TOTAL	GEN	GEN %	MAORI	MAORI %
YEAR 3	\$ 2,386,231	\$ 257,397	10.79%	\$ 2,128,834	89.21%
YEAR 2	\$ 801,951	\$ 91,754	11.44%	\$ 710,197	88.56%
YEAR 1	\$ 1,087,078	\$ 224,162	20.62%	\$ 862,916	79.38%
Current	\$ 2,591,714	\$ 1,311,834	50.62%	\$ 1,279,880	49.38%
TOTAL	\$ 6,866,974	\$ 1,885,147	27.45%	\$ 4,981,827	72.55%
CREDIT	\$ 16,372,963				
WATER	\$ 452,216				

2020/21

	TOTAL	GEN	GEN %	MAORI	MAORI %
YEAR 3	\$ 3,000,274	\$ 293,370	9.78%	\$ 2,706,904	90.22%
YEAR 2	\$ 957,307	\$ 116,231	12.14%	\$ 841,075	87.86%
YEAR 1	\$ 1,215,742	\$ 209,041	17.19%	\$ 1,006,701	82.81%
Current	\$ 2,424,808	\$ 1,567,343	64.64%	\$ 857,465	35.36%
TOTAL	\$ 7,598,131	\$ 2,185,985	28.77%	\$ 5,412,146	71.23%
CREDIT	\$ 13,880,610				
WATER	\$ 655,417				

The above tables show the percentage make up between general land and multiple owned Maori land for rates debt owing to Council, as at December 2021 compared to the December 2020 period last year.



Western Bay of Plenty District Council
Cost of Service Summary
For the period ended 31 December 2021

Activity	Total Operating Revenue \$'000	Total Operating Costs \$'000	Net Cost of Service Surplus / (Deficit) \$'000	YTD Budget Surplus / (Deficit) \$'000	YTD Variance Under / (Over) \$'000	Total Budget Surplus / (Deficit) \$'000
Stormwater	2,427	2,332	95	1,171	(1,076)	2,287
Solid Waste	2,184	2,154	30	(238)	269	(477)
Natural Environment	379	532	(153)	(320)	168	(641)
Economic	162	310	(148)	(210)	62	(421)
Representation	230	1,803	(1,573)	(1,722)	149	(3,442)
Transportation	16,696	11,049	5,647	6,144	(498)	12,265
Recreation & Leisure	2,569	4,340	(1,771)	(2,071)	300	(4,667)
	24,647	22,521	2,127	2,753	(626)	4,904
Strategic Planning/Monitoring	7	754	(747)	(885)	138	(1,770)
Resource Management Planning	0	877	(877)	(1,062)	185	(2,312)
Infrastructure Planning	6	(8)	15	15	0	29
Sustainable Development	13	1,623	(1,610)	(1,933)	323	(4,053)
Western Water	2,525	2,398	126	579	(453)	1,147
Central Water	1,807	2,097	(291)	31	(322)	29
Eastern Water	2,013	3,027	(1,015)	(445)	(570)	(940)
Water Supply	6,344	7,523	(1,179)	166	(1,345)	237
Resource Consents	1,068	1,800	(732)	(460)	(272)	(920)
Building Services	2,540	3,207	(668)	(675)	7	(1,350)
Animal Services	715	866	(151)	(294)	143	(589)
Compliance & Monitoring	319	931	(613)	(847)	235	(1,695)
Regulatory Services	0	(124)	124	(87)	211	(175)
Regulatory	4,641	6,681	(2,040)	(2,364)	325	(4,729)
Information Centres	1,408	2,237	(828)	(1,209)	381	(2,419)
Community Building	105	1,057	(952)	(1,352)	401	(2,705)
Emergency Management	2	250	(248)	(281)	33	(562)
Community Facilities	584	744	(160)	(401)	241	(822)
Communities	2,099	4,288	(2,189)	(3,244)	1,055	(6,507)
Activity	Operating \$'000	Operating \$'000	Service \$'000	Surplus / \$'000	Variance \$'000	Budget \$'000
Waihi Beach Wastewater	1,741	1,658	83	209	(126)	364
Kaikati Wastewater	1,568	1,199	369	300	70	592
Omokoroa Wastewater	1,600	2,139	(539)	(389)	(150)	(789)
Te Puke Wastewater	1,699	957	742	809	(67)	1,609
Maketu Wastewater	279	711	(432)	(558)	126	(1,117)
Ongare Wastewater	42	117	(75)	(112)	37	(224)
Wastewater	6,929	6,780	149	259	(110)	436
Human Resource Services	0	(296)	296	0	296	0
Financial Services	419	(279)	698	197	500	394
Information Services	33	(952)	985	(812)	1,797	(1,688)
Corporate Assets	108	295	(187)	(509)	322	(1,019)
Corporate Services	0	(1,600)	1,600	(292)	1,892	(584)
Corporate Services	561	(2,832)	3,393	(1,416)	4,808	(2,896)
Treasury Operations	33	596	(563)	224	(788)	449
Rates Appropriation	15,599	2,141	13,458	14,892	(1,434)	29,784
Rates and Treasury	15,632	2,737	12,894	15,116	(2,222)	30,233
Total	60,871	49,321	11,550	9,352	2,198	17,647

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2. Aged Debtors

Description	Current	1 Month	2 Months	3 Months	3+ Months	Grand Total
BUILDING CONSENTS	\$ 157,764.00	\$ 31,744.50	\$ 6,607.75	\$ 15,543.75	\$ 50,319.75	\$ 261,979.75
COMPLIANCE					\$ 5,099.43	\$ 5,099.43
CUSTOMER SERVICES	\$ 210.00	\$ 60.00	\$ 60.00			\$ 330.00
ENGINEERING SERVICES					\$ 150.00	\$ 150.00
FINANCE		\$ 1,629.16	\$ 239.58			\$ 1,868.74
LIM	\$ 7,630.00	\$ 1,460.00	\$ 2,290.00		\$ -	\$ 11,380.00
LIQUOR LICENCE	\$ 763.20	\$ 632.50	\$ 2,249.00	\$ 1,023.50	\$ 1,449.00	\$ 6,117.20
PENSIONER RENTS	\$ 22,325.50			\$ 185.80		\$ 22,511.30
PROPERTY		\$ 1,599.10		\$ 1,261.72	\$ 269,950.00	\$ 272,810.82
PROPERTY LEASES		\$ 11.50				\$ 11.50
RC - FINANCIAL CONTRIBUTIONS					\$ 434,977.41	\$ 434,977.41
REG OF PREMISES	\$ 17,328.33	\$ 6,700.00	\$ 3,866.99		\$ 32,401.50	\$ 60,296.82
REGULATORY/BUILDING/HEALTH	\$ 4,900.00	\$ 1,330.00	\$ 1,735.00	\$ 560.00	\$ 9,843.26	\$ 18,368.26
RESERVES AND FACILITIES LEASES	\$ 2,105.11	\$ 13,716.63		\$ 4,140.90		\$ 19,962.64
RESERVES FEES & CHARGES		\$ 115.00	\$ 603.19	\$ 180.00		\$ 898.19
RESOURCE CONSENT MONITORING	\$ 450.00		\$ 1,125.00		\$ 4,245.42	\$ 5,820.42
RESOURCE CONSENTS	\$ 2,437,801.01	\$ 11,441.88	\$ 45,167.53	\$ 45,315.75	\$ 115,037.01	\$ 2,654,763.18
SUNDRY DEBTORS	\$ 6,475.00	\$ 2,902.00	\$ 1,091.00	\$ 117,300.00	\$ 1,862.00	\$ 129,630.00
SUPPORT SERVICES					\$ 38.90	\$ 38.90
TRANSPORTATION		\$ 645.00				\$ 645.00
UTILITIES	\$ 49,891.37	\$ 438.96	\$ 4,677.85		\$ 16,535.16	\$ 71,543.34
WATER ACCOUNTS		\$ 1,555.25	\$ 58.47		\$ 15.69	\$ 1,629.41
Unallocated	-\$ 33,301.49	-\$ 2,033.61		-\$ 112.50	-\$ 12,365.57	-\$ 47,813.17
Grand Total	\$2,674,342.03	\$ 73,947.87	\$ 69,771.36	\$185,398.92	\$ 929,558.96	\$ 3,933,019.14

ALOS

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
REPRESENTATION					
250401 001	Triennial Elections	-	101,250	(101,250)	202,500
284801 001	Elected Members induction	-	64,998	(64,998)	130,000
296101 001	Recruitment of CEO	475	-	475	-
11 01 01 0090	Elected Members	475	166,248	(165,773)	332,500
PLANNING FOR THE FUTURE					
151107 001	Reserve Mngt Plans / Concept Plan Reviews	-	6,018	(6,018)	12,034
175910 001	Policy Review & Development	-	4,998	(4,998)	10,000
293002 001	Bylaw Review and Development	650	4,998	(4,349)	10,000
339201 001	s17A Review Pensioner Housing	-	8,760	(8,760)	17,526
346201 001	Te Ara Mua Implementation	-	22,158	(22,158)	44,314
353801 001	Planning - Wellbeing Plan implementation of agreed actions	52,377	90,000	(37,623)	180,000
151102 001	Reserve Management Plans - Te Puke/Maketu	8,951	10,002	(1,051)	20,000
151103 001	Reserve Management Plans - Katikati/Waihi Beach	65	9,870	(9,805)	19,739
175602 001	LTCCP Development and Adoption	3,900	25,002	(21,102)	50,000
295002 001	Wairoa River Valley Strategy	-	10,002	(10,002)	20,000
296301 001	Monitoring Reports (CO & SOE)	8,329	52,998	(44,669)	106,000
13 01 01 0090	Strategic Planning Management	74,271	244,806	(170,535)	489,613
294208 001	Structure Plan Reviews	62,044	10,002	52,042	20,000
346401 001	Natural Hazards Collaborative Planning	3,528	75,000	(71,472)	150,000
354101 001	Resource Management - District Plan Review	-	187,416	(187,416)	562,250
252208 001	Smartgrowth Implemn - Coordination Share	98,720	75,000	23,720	150,000
13 02 01 0090	Resource Management Planning	164,292	347,418	(183,126)	882,250
TRANSPORTATION					
324009 001	Strategic Rooding - Opex - e.g. Traffic Modelling	-	49,998	(49,998)	100,000
324013 001	Transport - Service relocation	-	67,500	(67,500)	135,000
324014 001	Sub Regional Transport Centre	15,000	-	15,000	-
30 02 14 0090	Strategic Rooding	15,000	117,498	(102,498)	235,000
355201 001	Transportation - Te Puke Bypass	-	99,980	(99,980)	200,000
279202 001	Property purchases roading	19,216	75,000	(55,785)	150,000
30 03 01 0090	Asset Management	19,216	174,980	(155,765)	350,000
152301 001	Safety Administration Programme	-	23,331	(23,331)	70,000
30 05 03 0090	Road Safety	-	23,331	(23,331)	70,000
337704 002	Operational	50,275	-	50,275	-
30 05 04 0090	Cycling and Walking	50,275	-	50,275	-
WATER SUPPLY					
243636 001	WSZ - Water demand managment	6,428	8,334	(1,906)	25,000
310601 001	Asset Validation - Western Water	4,050	3,333	717	10,000
40 01 01 0090	Western Water	10,478	11,667	(1,189)	35,000

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
243320 002	CSZ - Additional Bore	203,920	-	203,920	-
243333 001	CSZ - Water demand management	(10)	13,332	(13,342)	40,000
310701 001	Asset Validation	(1,300)	-	(1,300)	20,000
40 01 02 0090	Central Water	202,610	13,332	189,278	60,000
287112 004	ESZ - 0090 ALOS Alternative Supply	330,572	-	330,572	-
287117 001	ESZ - Water demand management	-	-	-	50,000
310801 001	Asset Validation - Eastern Water	4,920	5,000	(80)	10,000
40 01 03 0090	Eastern Water	335,492	5,000	330,492	60,000
148809 001	Community Grants - Te Puke/Maketu	87,125	16,998	70,127	34,000
148810 001	Community Grants - Waihi Beach/Katikati	-	16,998	(16,998)	34,000
148811 001	Community Grants - Kaimai	-	16,998	(16,998)	34,000
148815 001	Community Plan Funding	-	15,000	(15,000)	30,000
148818 001	Age Friendly Communities	10,000	10,002	(2)	20,000
149104 001	Sport BOP - Regional Water Safety Strategy	-	19,998	(19,998)	40,000
303902 001	Katikati Community Centre	35,150	4,998	30,152	10,000
336101 001	Museum facilities - Katikati	36,414	36,414	-	72,828
341002 001	Implementation of the Housing Needs Assessment	-	10,002	(10,002)	20,000
342702 001	Film Bay of Plenty	9,100	9,102	(2)	18,200
345501 001	Welcoming Communities Contract	30,352	19,998	10,354	40,000
345502 001	Migrant Support	(1,529)	7,650	(9,179)	15,300
355001 001	Communities - Event expenses	-	60,000	(60,000)	120,000
148805 001	Katikati Open Air Art Grant (Murals)	-	4,152	(4,152)	8,300
42 01 01 0090	Community Development & Grants	206,612	248,310	(41,698)	496,628
323201 001	Papakainga Development	-	82,500	(82,500)	165,000
331001 001	Supporting Iwi and Hapu Management	334	87,498	(87,498)	175,000
334801 001	Marae maintenance	-	52,145	(52,145)	104,287
334802 001	Marae Toolkit	-	6,624	(6,624)	13,250
42 01 02 0090	Cultural Development Support	344	228,767	(228,767)	457,537
COMMUNITIES					
156302 001	Lifeline Facilities study	-	4,998	(4,998)	10,000
42 02 01 0090	Emergency Management	-	4,998	(4,998)	10,000
248801 002	Hastie Bequest Grant (Opex)	1,014	-	1,014	-
42 03 04 0090	Service Centre & Library - Te Puke	1,014	-	1,014	-
330902 001	APNK (Aotearoa Peoples Network Kaharoa) - opex	-	11,502	(11,502)	23,000
42 03 07 0090	District Library Services	-	11,502	(11,502)	23,000
264405 001	Cemetery Te Puke Natual Burial	-	-	-	20,000
42 04 02 0090	Cemeteries	-	-	-	20,000
280832 001	Katikati Hall improvements	-	16,848	(16,848)	33,694
280834 000	Halls Te Puna Community Hall Strategic Assessment	-	12,498	(12,498)	25,000
280801 001	Katikati Hall improvements	10,035	22,266	(12,231)	44,528
280803 001	Ohauti Hall Improvements	1,798	6,540	(4,742)	13,083
280804 001	Omanawa Hall improvements	12,039	4,806	7,233	9,608

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
280805 001	Omokoroa Hall Improvements	3,642	14,172	(10,530)	28,348
280806 001	Oropi Hall improvements	-	13,248	(13,248)	26,496
280809 001	Paengaroa Hall Improvements	2,877	6,408	(3,531)	12,810
280810 001	Pyes Pa Hall improvements	1,903	11,550	(9,647)	23,099
280811 001	Te Puke Hall Improvements	10,411	13,608	(3,197)	27,216
280812 001	Te Puna CC Hall Improvements	2,605	30,996	(28,391)	61,992
280813 001	Te Puna WM Hall Improvements	23,412	4,536	18,876	9,072
280815 001	Community Hall - Waihi Beach	21,307	23,436	(2,129)	46,875
280816 001	Kaimai Hall	1,620	4,386	(2,766)	8,772
280819 001	Pukehina Beach Comm Centre Improvements	3,219	2,664	555	5,330
280820 001	Te Ranga Hall Improvements	3,483	3,252	231	6,500
280822 001	Whakamarama Hall Improvements	18,726	6,978	11,748	13,959
280830 001	Te Puke Hall Improvements Loan	-	32,922	(32,922)	65,845
280833 001	Pukehina Hall Loan	-	100,002	(100,002)	200,000
42 04 03 0090	Community Halls	117,075	331,116	(214,039)	662,227

RESERVES & FACILITIES

213404 001	Asset Management Plan	21,862	25,002	(3,140)	50,000
44 01 01 0090	Reserves & Facilities Mngmt	21,862	25,002	(3,140)	50,000

212914 002	Moore Park Katikati - Opex	2,102	-	2,102	-
265840 001	Highfields SW Pond Development Trial	-	25,002	(25,002)	50,000
312501 002	District Signage - Opex	924	-	924	-
330801 002	Panepane Point Reserve Development (operational)	2,140	-	2,140	-
336701 001	Opureora Marae Toilet - Service Delivery Contract	1,785	2,502	(717)	5,000
352301 001	Reserves - District CCTV Implementation	3,596	25,002	(21,406)	50,000
353702 001	Reserves - Dog Parks Maintenance	-	2,502	(2,502)	5,000
260401 002	Anson Bush Reserves (opex)	1,525	-	1,525	-
312502 001	District Signage - Operating	4,523	4,998	(475)	10,000
320801 002	District Reserves Asset Renewals (operational)	6,356	-	6,356	-
44 01 02 0090	District Reserves	22,950	60,006	(37,055)	138,000

163503 001 0000	Te Puke Aquatic Centre Service Del Contract	54,909	55,002	(93)	110,000
326104 001	Te Puke Aquatic Centre - painting	-	41,220	(41,220)	82,438
326105 001	Te Puke Aquatic Centre - repairs & maint	15,073	10,002	5,071	20,000
165401 001	Dave Hume Swimming Pool Service Del Contract	72,000	52,500	19,500	105,000
44 01 04 0090	Swimming Pools	141,982	158,724	(16,742)	317,438

295203 002	Omokoroa Boat Ramp Construction Opex	6,586	-	6,586	-
322004 001	Tauranga Harbour Recreation Strategy Monitoring	-	2,502	(2,502)	5,000
347501 002	Uretara Stream/Yeoman Walkway Erosion Protection Opex	2,398	-	2,398	-
44 02 01 0090	Harbour Structures	8,984	2,502	6,482	5,000

REGULATORY

289835 001	TECT All Terrain Park - Plans and Assessments	-	-	-	20,000
44 03 02 0090	TECT All Terrain Park	-	-	-	20,000

278002 001	Dog Park Options	-	4,800	(4,800)	9,600
50 03 02 0090	Dog Control	-	4,800	(4,800)	9,600

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
358701 001	Compliance - Resource Consent Monitoring	-	50,502	(50,502)	101,000
360501 001	Monitoring Freedom Camping	1,896	-	1,896	-
50 04 02 0090	Resource Consents Monitoring	1,896	50,502	(48,606)	101,000
358601 001	Compliance - Seasonal Bylaw compliance	-	35,502	(35,502)	71,000
50 04 04 0090	Public Enquiries/Compliance	-	35,502	(35,502)	71,000
336201 001	Development Code Update	-	87,498	(87,498)	175,000
50 05 02 0090	Regulatory Development Engineering	-	87,498	(87,498)	175,000
WASTEWATER					
310902 001	Waihi Beach Asset Validation	-	-	-	55,000
310903 001	CIP - Wastewater Waihi Beach Asset Data Improvement	82,657	-	82,657	-
355601 001	CIP Upgrading of Marae on site waste water system	19,582	-	19,582	-
60 01 01 0090	Waihi Beach Wastewater	102,239	-	102,239	55,000
311002 001	Katikati Asset Validation	1,240	-	1,240	6,846
60 01 02 0090	Katikati Wastewater	1,240	-	1,240	6,846
338601 001	Omokoroa Asset Validation	-	-	-	10,000
60 01 03 0090	Omokoroa Wastewater	-	-	-	10,000
311102 001	Te Puke Asset Validation	-	-	-	10,000
323602 001	Te Puke Infiltration Investigation	17,500	24,978	(7,478)	50,000
60 01 04 0090	Te Puke Wastewater	17,500	24,978	(7,478)	60,000
331803 001	Ongare Point Wastewater System - Preliminary Costs 2016	7,068	-	7,068	-
60 01 06 0090	Ongare Wastewater	7,068	-	7,068	-
253303 001	District Solid Waste Feasibility Kerbside Collection	16,329	-	16,329	-
318601 000	Waste Minimisation Funding Pool	32,233	-	32,233	-
319902 001	District Wide Trade Waste Implementation	-	25,002	(25,002)	50,000
318601 001	Waste Minimisation Funding Pool	-	64,998	(64,998)	130,000
60 02 01 0090	District Solid Waste	48,562	90,000	(41,438)	180,000
348501 001	Kerbside Waste Collection	843,941	1,135,398	(295,000)	2,270,800
348502 001	Kerbside Waste- Commercial Services	-	24,348	(24,348)	48,700
348503 001	Rural Recycling Drop Off Points	-	15,000	(15,000)	30,000
348505 001	Solid Waste - Kerbside rubbish monthly charge	-	163,350	(163,350)	326,696
355101 001	Solid Waste - Community Re-use Facility	-	22,500	(22,500)	45,000
60 02 05 0090	Kerbside Waste	843,941	1,360,596	(520,198)	2,721,196
STORMWATER					
226422 002	Katikati Highfields Subdivision Pond Conversion	6,045	-	6,045	-
311302 001	Stormwater Asset Validation	-	-	-	50,000
61 01 01 0090	Stormwater Network - Growth Communities	6,045	-	6,045	50,000
332630 001	Pukehina Stormwater Contribution to Waihi Drainage Society	-	-	-	5,000
61 02 01 0090	Small Communities	-	-	-	5,000

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Financial Year 2021/22	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
306403 001	Tahataharoa Longer Term Wetland Restoration	-	10,002	(10,002)	20,000
64 01 05 0090	Natural Environment Support	-	10,002	(10,002)	20,000
244606 001	Coastcare Materials	1,455	-	1,455	-
64 01 06 0090	Coastcare	1,455	-	1,455	-
ECONOMIC					
299302 001	Te Puke Promotion Service Delivery Contract - Cviic	21,899	16,902	4,997	33,798
299303 000	EPIC Te Puke additional support	-	4,998	(4,998)	10,000
336501 001	Waihi Beach Promotion Service Delivery Contract	31,000	25,998	5,002	52,000
357101 001	Economic - Waihi Beach Events and Promotions	-	4,998	(4,998)	10,000
299301 001	Te Puke Promotion Service Delivery Contract - TP Edge	73,738	36,870	36,868	73,738
299401 001	Town Centre Promotion KK	57,000	57,000	-	114,000
70 01 03 0090	Town Centre Promotion	183,637	146,766	36,871	293,536
SUPPORT SERVICES					
349901 001	Asset Management - System Enhancements	-	10,002	(10,002)	20,000
80 02 02 0090	Finance	-	10,002	(10,002)	20,000
314602 001	IT - Work Programme contract resources	-	100,002	(100,002)	200,000
327901 001	Business Process Review - online services	75,429	111,474	(36,045)	222,953
340401 001	Business Process Review - Resource Consents	-	20,712	(20,712)	41,420
341502 001	Information Technology - Digital Enablement Programme	9,000	57,966	(48,966)	115,938
353401 001	Future Ready Organisation Initiatives	-	499,998	(499,998)	1,000,000
339801 001	Call Centre Solution and Implementation	8,250	-	8,250	64,000
80 03 01 0090	Information Technology	92,679	790,152	(697,473)	1,644,311
341101 001	Digitising Permanent Archive Records	20,000	-	20,000	-
80 03 03 0090	Information Services	20,000	-	20,000	-
350103 001	Resilience Fund - COVID 19	(9,325)	-	(9,325)	-
80 05 01 0090	Chief Executive Officer	(9,325)	-	(9,325)	-
312301 001	Business & process Improvement	3,469	10,002	(6,533)	20,000
80 05 02 0090	Financial Services - Management	3,469	10,002	(6,533)	20,000
312202 001	Business & Process Improvement	-	10,002	(10,002)	20,000
80 05 03 0090	Infrastructure Services - Group Manager	-	10,002	(10,002)	20,000
312102 001	Business & Process Improvement	18,996	14,946	4,050	29,898
339101 001	Customer Experience	-	35,376	(35,376)	70,750
80 05 06 0090	Customer & Community Services - Management	18,996	50,322	(31,326)	100,648
333301 001	Business Excellence Initiatives	1,418	7,500	(6,082)	15,000
80 05 19 0090	Financial Services - Corporate Development	1,418	7,500	(6,082)	15,000
312402 001	Business & Process Improvement - Policy & Planning	7,048	10,002	(2,954)	20,000
80 05 20 0090	Policy Planning & Regulatory - Management	7,048	10,002	(2,954)	20,000
TOTAL ADDITIONAL LEVELS OF SERVICE		2,740,799	4,882,821	(2,142,022)	10,312,330

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
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REPRESENTATION

354701 001	Representation - Live Streaming Council Meetings	-	10,002	(10,002)	20,000
11 01 01 8901	Elected Members	-	10,002	(10,002)	20,000

TRANSPORTATION

283202 001	Rural Community Rooding	94,675	114,396	(19,721)	228,792
30 02 02 8901	Loc Connections - Rural	94,675	114,396	(19,721)	228,792
282702 001	Waihi Beach rooding projects	21,623	-	21,623	144,900
30 02 03 8901	Community Rooding - Waihi Beach	21,623	-	21,623	144,900
282802 001	Katikati rooding projects	-	-	-	162,444
30 02 04 8901	Community Rooding - Katikati	-	-	-	162,444
282902 001	Omokoroa rooding projects	-	-	-	96,855
30 02 05 8901	Community Rooding - Omokoroa	-	-	-	96,855
283002 001	Te Puke rooding projects	23,102	144,900	(121,798)	289,800
30 02 06 8901	Community Rooding - Te Puke	23,102	144,900	(121,798)	289,800
283102 001	Maketu community rooding	615	-	615	67,226
30 02 07 8901	Community Rooding - Maketu	615	-	615	67,226
302801 001	Waihi Beach rooding SP	-	25,002	(25,002)	50,000
30 02 08 8901	Structure Plans - Waihi Beach	-	25,002	(25,002)	50,000
302902 001	Katikati Rooding SP - Rates	46,083	120,112	(74,029)	300,275
302901 001	Katikati rooding SP - Urban	-	-	-	975,825
30 02 09 8901	Structure Plans - Katikati	46,083	120,112	(74,029)	1,276,100
303005 001	Omokoroa Rooding SP - Rates	396	-	396	-
303009 001	Omokoroa Rooding SP - Catchment - Cycle and Walkways	9,364	-	9,364	660,000
303010 001	Omokoroa Rooding SP - Southern Industrial Area	-	-	-	1,000,000
303011 001	Omokoroa Rd Urbainisation Western Ave to Tralee	33,073	-	33,073	-
303012 001	CIP1A - Omokoroa SP - Prole Rd Urbanisation	326,910	70,000	256,910	2,500,000
303013 001	CIP1B - Omokoroa SP - Prole Rd - Hamurana to end	23,535	20,000	3,535	2,000,000
303014 001	CIP2A - Western Ave Urbanisation - Omokoroa to north of Gane PI	315,740	499,997	(184,257)	1,000,000
303015 001	CIP2B - Hamurana Rd Urbanisation Gane PI to NE Western Ave	-	119,988	(119,988)	360,000
303016 001	CIP3A - Omokoroa SP - Sthn Industrial Rd - Design	61,327	400,000	(338,673)	1,000,000
303018 001	CIP4A - Omokoroa SP - Omokoroa Rd Urbanisation - Westrn Ave to Margaret Drive	2,175,635	644,398	1,531,237	1,288,800
303019 001	CIP4B - Omokoroa SP - Omokoroa Rd Urbanisation - Margaret Drive to Tralee St	-	616,272	(616,272)	1,849,000
303020 001	CIP5A - Omokoroa SP - Omokoroa Rd - Rail Pedestrian Cycle Bridge	314,258	-	314,258	-
303021 001	CIP5B - Omokoroa SP - Omokoroa Rd - Prole Rd Intersection Roundabout	-	-	-	100,000
303022 001	CIP5C - Omokoroa SP - Omokoroa Rd Urbanisation - Prole Rd to Neil Group	-	-	-	1,100,000
303023 001	CIP5D - Omokoroa SP - Omokoroa Rd - Neil Group Roundabout	-	-	-	200,000
303024 001	CIP5E - Omokoroa SP - Omokoroa Rd Urbanisation - Neil Group to Railway Line	134,025	-	134,025	1,300,000
353901 001	Transportation - Public Transport Infrastructure (UFTI commitment)	-	25,002	(25,002)	50,000
357701 001	Transportation - Park and Ride Facilities Omokoroa	-	12,498	(12,498)	25,000
303018 001	CIP4A - Omokoroa SP - Omokoroa Rd Urbanisation - Westrn Ave to Margaret Drive	(313)	-	(313)	-
303001 001	Omokoroa Rooding SP - Catchment	18,748	-	18,748	-

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
30 02 10 8901	Structure Plans - Omokoroa	3,412,697	2,408,155	1,004,543	14,432,800
303101 001	Te Puke Roding SP	-	39,000	(39,000)	78,000
30 02 12 8901	Structure Plans - Te Puke	-	39,000	(39,000)	78,000
293201 001	Katikati By Pass study	-	49,998	(49,998)	100,000
30 02 13 8901	Regional Connections	-	49,998	(49,998)	100,000
356101 000	Transportation - Rangioru Business Park Roding	-	499,998	(499,998)	1,000,000
30 02 14 8901	Strategic Roding	-	499,998	(499,998)	1,000,000
283423 001	Pavement Surfacing - Reseals (PBC)	234,626	894,032	(659,406)	1,788,421
283426 001	Pavement Unsealed Strength (PBC)	6,853	305,749	(298,896)	611,621
283429 001	Pavement Rehabilitation (PBC)	125,430	552,182	(426,752)	1,104,584
283432 001	Drainage Improvements (PBC)	28,897	15,408	13,489	30,823
283435 001	Structures Componentes, Environmental and Traffic Services - ONMC	39,375	7,435	31,940	14,873
283438 001	Rural Road Improvements	-	373,392	(373,392)	746,932
283441 001	Pavement Seal Widening (PBC) - @ 3km pa	-	760,847	(760,847)	1,522,000
342601 001	LED Lighting Conversion	-	249,950	(249,950)	500,000
283408 001	Seal Extension (PBC)	378,998	726,122	(347,124)	2,028,571
283408 002	Seal extension @ 3km pa 10 year designs	7,726	-	7,726	-
283499 001	BOP West Renewals Contra	1,532,592	-	1,532,592	-
30 03 01 8901	Asset Management	2,354,497	3,885,117	(1,530,620)	8,347,825
210411 001	Minor Safety Projects	57,486	-	57,486	-
210413 001	Minor Safety Projects	406,860	999,900	(593,040)	3,000,000
210413 004	LCLR - Road to Zero	8,590	-	8,590	-
210413 005	LCLR - Local Road Improvements	1,148,884	-	1,148,884	-
210407 001	Minor Safety Projects	658,937	-	658,937	-
30 05 03 8901	Road Safety	2,280,757	999,900	1,280,857	3,000,000
307604 001	District Walking - Offroad	9,224	25,002	(15,778)	50,000
337702 002	Sections 5 ECMT railway bridge harbour crossing	981	-	981	-
337702 005	Section 10 ECMT railway bridge harbour crossing	90,077	-	90,077	-
337702 007	Sections 16-19 Lochhead Road to ECMT Railway	3,891	-	3,891	-
337702 009	Section 24 Wairoa Bridge river crossing	122	-	122	-
337702 010	Preliminary / Contract Administration	219	-	219	-
337704 001	Cycleway - Omokoroa to Pahoia	361,894	-	361,894	-
337705 001	Cycleway /Walkway - Athenree to WaihiB	2,866	-	2,866	-
307601 001	Walking & Cycling - Rural	39,740	25,000	14,740	700,000
337701 001	Tauranga Moana Coastal Cycle Trail - Waihi to Waihi Beach	115,674	-	115,674	-
337701 002	Tauranga Moana Coastal Cycle Trail - Omokoroa to Tauranga	5,409	-	5,409	-
30 05 04 8901	Cycling and Walking	630,097	50,002	580,095	750,000
WATER SUPPLY					
243619 021	WSZ - Site Security and Intruder Alarms	(1,751)	-	(1,751)	-
243624 001	WSZ Bulk Flow Meters	15,520	15,000	520	85,000
243625 001	WSZ - Water TMP and Reservoirs Upgrades and Improvements	-	-	-	240,000
243625 002	WSZ - Water - Retic Analytical Monitoring	60,228	-	60,228	-
243625 003	WSZ - Water - District Wide Site Fencing	4,468	-	4,468	-
243625 006	Athenree Bore Electrical Control Cabinet	169,843	79,998	89,845	160,000
243625 007	Athenree Reservoir Cliff Face	17,583	17,502	81	35,000
243625 009	Water WSZ Wharawhara WTP Monitoring & Data Capture	7,670	-	7,670	-

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
287201 001	Additional bore at existing borefield	-	-	-	50,000
287203 001	Reservoir upgrades Lockington Rd or Waihi Bch	-	-	-	50,000
337201 001	WSZ Water Modelling Calibration	-	-	-	35,000
340801 001	WSZ Reservoirs, Pumps and Controls renewals	-	29,998	(29,998)	135,000
340801 003	Water WSZ Bore Pump & Control Replacements	27,897	-	27,897	-
348601 001	Water SCADA Project	68,763	59,769	8,994	59,769
352401 001	CIP Water Treatment Plant Monitoring Equipment	3,590	-	3,590	-
352501 001	CIP Water supply improvements to Marae	6,025	-	6,025	-
243619 001	Western Water Reticulation improvements	398,205	292,920	105,285	292,920
243622 001	Katikati Structure Plan - Watermains	-	-	-	456,210
40 01 01 8901	Western Water	778,040	495,187	282,854	1,598,899
243210 001	Omokoroa Stage 2 Water Reticulation	-	170,982	(170,982)	513,000
243307 001	Omokoroa Supply - Industrial Rd Watermain	(23,869)	-	(23,869)	1,362,275
243307 003	Water CSZ Omokoroa Stage 3 Water Reticulation (I'Anson Rd)	675	-	675	-
243320 001	CSZ - Additional Bore	(5,000)	-	(5,000)	1,000,000
243335 001	CSZ Construct Additional Reservoir	18,822	5,000	13,822	1,100,000
243338 001	Central Supply Zone Source and Storage Improvements	-	8,222	(8,222)	37,000
243338 003	Water CSZ Bore Pump & Control Replacements	4,520	-	4,520	-
243340 001	Central Water Treatment Plant Renewals and Improvements	-	33,330	(33,330)	100,000
243340 003	CSZ - Water - District Wide Site Fencing	9,484	-	9,484	-
319001 001	Installation of Water Meters	-	-	-	80,000
340601 001	CSZ Water Modelling Calibration	-	-	-	10,000
243310 001	Reticulation Improvements	-	-	-	226,000
243310 013	Central Supply Zone Source and Storage Improvements	1,224	-	1,224	-
40 01 02 8901	Central Water	5,856	217,534	(211,678)	4,428,275
243002 024	ESZ - SH2 Trunk Main Renewal	7,700	-	7,700	-
243002 027	Water ESZ Industrial, Commercial Meter Sets & Fire Supplies Renewals	5,001	-	5,001	-
243028 001	Wilson Road North Watermain	1,688	-	1,688	380,000
243029 001	Eastern Water Treatment Plant Renewals and Improvements	-	-	-	428,850
243029 003	ESZ - District Wide Fencing	20,455	-	20,455	-
243029 007	ESZ - Pongakawa Greensand Replacement	212,560	-	212,560	-
243029 008	ESZ - Muttons UV Unit	388,642	-	388,642	-
243031 001	ESZ - Reservoir Imps	11,729	44,520	(32,791)	85,000
243031 004	Water ESZ Te Matai Boost Pump Stations & Controls Replacement, Reservoir & Tank Upgrade	28,813	10,000	18,813	85,000
243034 001	Water - Muttons Treatment Plant - Renewal	-	-	-	100,000
287112 001	Pongakawa WTP enhancement / Stage 2	9,753	366,630	(356,877)	1,100,000
287113 001	ESZ Bulk Flow Meters	-	-	-	75,000
287118 001	Te Puke Infrastructure areas 3 + 4	135,239	-	135,239	18,900
350026 001	Rangiorua Business Park - New Water Supply	2,700	2,700	-	100,000
243002 001	Eastern Water Reticulation improvements	(108,152)	232,977	(341,129)	699,000
243002 002	375mm Main Trunk line renewal, existing failed	(410,584)	-	(410,584)	-
243002 022	ESZ - Wilson Rd North	619,807	-	619,807	-
40 01 03 8901	Eastern Water	925,351	656,827	268,524	3,071,750
COMMUNITIES					
355302 001	Communities - CCTV management	-	25,002	(25,002)	50,000
42 01 01 8901	Community Development & Grants	-	25,002	(25,002)	50,000
318401 001	Revitalisation of reception area Barkes Corner	-	17,502	(17,502)	35,000
42 03 01 8901	Service Centre - Barkes Corner	-	17,502	(17,502)	35,000

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
332101 001	Waihi Beach Library Build	-	4,998	(4,998)	10,000
42 03 02 8901	Service Centre & Library - Waihi Beach	-	4,998	(4,998)	10,000
248801 001	Audio Visual - Hastie Grant	-	9,582	(9,582)	19,160
42 03 04 8901	Service Centre & Library - Te Puke	-	9,582	(9,582)	19,160
345801 001	New Omokoroa Service Centre	7,100	-	7,100	-
42 03 05 8901	Service Centre & Library - Omokoroa	7,100	-	7,100	-
282105 001	District Library Book Purchases New	24,463	25,188	(725)	50,381
318501 001	Radio Frequency Identification Technology for the District Libraries	-	19,998	(19,998)	40,000
282103 001	District Library Book Purchases - Renewals	105,108	187,355	(82,247)	374,709
42 03 07 8901	District Library Services	129,571	232,541	(102,970)	465,090
280001 001	Pensioner Housing Capital Requirements	2,936	174,498	(171,562)	349,000
42 04 01 8901	Pensioner Housing	2,936	174,498	(171,562)	349,000
264315 001	Cemetery Land Purchase & Development - WEST	-	30,000	(30,000)	60,000
264316 001	Katikati Cemetery Berms	-	7,500	(7,500)	15,000
299602 001	Maketu Cemetery Berms & Rockwall	-	59,328	(59,328)	118,653
264402 001	Te Puke Cemetery Berms	-	57,498	(57,498)	115,000
42 04 02 8901	Cemeteries	-	154,326	(154,326)	308,653

RESERVES & FACILITIES

164906 001	Waihi Beach Dam Car Park and Toilet	-	-	-	74,348
166008 001	Centennial Park sports fields renovation and drainage	-	-	-	50,000
166009 001	Centennial Park Gymsport Facility	-	-	-	18,000
212910 001	Capital Development	6,012	6,012	-	51,000
212914 001	Moore Park Katikati - Council Funded	-	-	-	153,707
217805 001	Picnic tables, seating, signage and viewing platfo	-	-	-	329,000
217807 001	Precious Reserve & Omokoroa Golf Club JV	31,489	-	31,489	-
217808 001	Reserves - Cooney Reserve Toilet	-	20,000	(20,000)	50,000
218406 001	Reserves - Omokoroa Domain concept plan implementation	2,387	5,000	(2,613)	208,000
219304 001	Reserves - Katikati Park Road Whakarunuhau and signage	-	-	-	15,000
225403 001	District Wide Reserves Minor Works	7,773	10,598	(2,825)	30,000
237104 001	Island View Rsve (Albacore Ave) Upg toilet/carp	115	10,000	(9,885)	40,464
237109 001	Island View Reserve - BBQ & Playground	160,164	106,169	53,995	106,169
244006 001	Paengaroa - exercise equipment	1,967	11,967	(10,000)	34,726
244113 001	Reserves - Maramatanga Park concept plan implementation	-	-	-	18,000
244912 001	General Reserve Acquisition	212,922	613,672	(400,750)	700,000
244916 001	Reserve - 109 Clark Road	7,570	-	7,570	-
245601 001	Spence Ave - General Development	7,034	7,034	-	10,000
245809 001	Broadlands Block Path and Boardwalks	10,607	5,444	5,163	21,228
245906 001	Playground	30,729	31,000	(271)	31,000
260109 001	Haiku Park - Develop leased area	3,527	3,000	527	27,517
260409 001	Minden Te Puna Neighbourhood Park	16,982	30,000	(13,018)	102,000
260721 001	Seating bollards etc	3,323	-	3,323	-
265808 001	KK foreshore reserves walkway extension	-	-	-	152,716
265839 001	Woodlands Rd Res - Car park and Capital Dev	-	-	-	15,000
294505 001	Capital Development	12,879	-	12,879	-
294507 001	Omokoroa Sports Ground - Council funded	1,664	-	1,664	-
294602 001	Omokoroa Kaylene Place to Haumarana Rd extension walkway / cycleway	-	64,124	(64,124)	64,124
294701 001	Pond 02 SHA Gully Reserve	11,150	-	11,150	-

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
320801 001	DISTRICT RESERVES ASSETS RENEWALS	51,119	288,890	(237,771)	688,890
321802 001	Reserves - Waihi Beach Community Centre Toilet	-	-	-	20,000
322101 001	Wilson Park	-	-	-	25,000
322102 001	Pohutukawa Park	-	-	-	50,000
330701 001	Tauranga Harbour Esplanade Reserves Management Project	425	-	425	25,000
330801 001	Panepane Point Reserve Development	51,804	20,000	31,804	20,000
331201 001	Tauranga Harbour Margins Project	17,489	15,373	2,116	25,000
342001 001	District Reserves Erosion Protection Works	51,621	51,621	-	200,000
345301 001	Cycleways & Walkways - increased funding	26,442	40,847	(14,405)	277,093
345601 001	Waihi Beach Skatepark Upgrade	-	408,000	(408,000)	408,000
349301 001	Waihi Beach Community Board Reserves and Facilities Projects	1,989	-	1,989	-
349502 001	Omokoroa CB Reserves and Facilities Projects - Community Board Funded	5,775	-	5,775	-
349801 001	Maketu Community Board Reserves and Facilities Projects	15,753	-	15,753	-
351801 001	Reserves - Te Tawa Ki Tahataharoa Wetland Restoration	20,843	-	20,843	-
353701 001	Reserves - Dog Parks - Capital Development	-	-	-	30,000
354201 001	Reserves - Conway Road Reserve Concept Plan Implementation	19,076	6,400	12,676	39,500
354301 001	Reserves - Thompsons Track Recreation Park concept plan implementation	50,589	120,000	(69,411)	378,000
356001 000	Reserves - Maketu School Hardcourts	-	-	-	26,000
357601 001	Reserves - Otaiparia Kaituna River	419	10,000	(9,581)	160,000
218504 001	Reserves - Te Puna Quarry Park	-	-	-	90,000
260401 001	Anson Bush Reserve facilities	-	-	-	35,000
312501 001	District Signage - Capital	10,182	19,328	(9,146)	50,000
44 01 02 8901	District Reserves	851,822	1,893,437	(1,041,615)	4,831,482
258204 001	Pools - Katikati Dave Hume Pool Covering	-	20,000	(20,000)	250,000
326103 001	Te Puke Aquatic Centre - capital	485,268	27,801	457,467	27,801
326106 001	Pools - Te Puke new indoor swimming pool facility	-	-	-	100,000
326107 001	Pools - Te Puke Interim Upgrade	-	300,000	(300,000)	300,000
44 01 04 8901	Swimming Pools	485,268	347,801	137,467	677,801
281507 001	Omokoroa Horizontal Board Drains	-	10,000	(10,000)	50,000
295203 001	Omokoroa Boat Ramp Construction	1,067,942	397,432	670,510	867,046
321101 001	COASTAL MARINE STRUCTURES RENEWALS	255,648	350,000	(94,352)	600,000
347501 001	Uretara Stream/Yeoman Walkway Erosion Protection	9,428	9,428	-	17,525
44 02 01 8901	Harbour Structures	1,333,019	766,860	566,158	1,534,571
289815 001	TECT All Terrain Park - Roading (new & upgrades)	133,071	-	133,071	600,000
289823 001	TATP - Subhub & park signage	2,162	11,605	(9,443)	20,000
289824 001	TECT All Terrain Park - Plantings	122,738	-	122,738	-
289828 001	TECT All Terrain Park - 5 Hectare Event Space Stg2	7,500	-	7,500	-
289840 001	TECT All Terrain Park - Asset Renewals	12,172	6,127	6,045	87,955
289855 001	TECT - Hood Rd Extension - Forestry Funded	-	-	-	90,000
289859 001	TECT - Kiwicamp - Forestry Funded	775	-	775	-
289861 001	Reserves - TECT All Terrain Park Ngawaro Road Crossing	-	-	-	60,000
289808 001	TECT All Terrain Park Grants Infrast - trails	28,670	50,000	(21,330)	100,000
44 03 02 8901	TECT All Terrain Park	307,088	67,732	239,356	957,955
WASTE MANAGEMENT					
168603 001	Waihi Beach Wastewater Treatment Plant Renewals	4,110	-	4,110	100,000
226025 001	Waihi Beach Treatment Plant upgrade additional seration capacity	-	-	-	114,000
226033 001	CIP Wastewater - Waihi Beach reticulation to Anzac Bay	3,410	-	3,410	-
340501 001	Wastewater Modelling	24,750	38,700	(13,950)	50,000
348701 001	Wastewater SCADA	85,461	37,038	48,423	74,081

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
348702 001	Continue implementation of SCADA system.	18,000	25,002	(7,002)	50,000
353201 001	Wastewater - Waihi Beach SAS Lagoon Repairs	30,456	-	30,456	-
355601 002	CIP Upgrading of Marae on site waste water system	26,687	-	26,687	-
226001 001	Pump Station Renewals	-	-	-	60,000
60 01 01 8901	Waihi Beach Wastewater	192,874	100,740	92,134	448,081
225723 001	Wastewater Pump Station Renewals	-	-	-	90,000
225724 225	Wastewater Treatment Plant Renewals	-	-	-	30,000
225744 001	Katikati WWTP Upgrades	43,229	30,130	13,099	300,000
331402 001	CIP Wastewater - Katikati Te Rereatukahia Marae	782,254	-	782,254	-
60 01 02 8901	Katikati Wastewater	825,483	30,130	795,353	420,000
317301 001	Omokoroa SP Utilities WW	-	-	-	3,475,000
336601 001	Omokoroa Manhole Repair	-	-	-	50,000
352601 001	Wastewater CIP Te Puna Village	463,345	-	463,345	-
352602 001	Wastewater CIP Waitui Reserve Rising Main	40,850	-	40,850	-
355401 001	CIP Wastewater - Te Puna - 3 Marae reticulation	161,003	-	161,003	-
60 01 03 8901	Omokoroa Wastewater	665,197	-	665,198	3,525,000
225615 001	Wastewater Pump Station Renewals	-	-	-	30,000
225619 001	Wastewater Treatment Plant Renewals	25,899	-	25,899	-
225632 001	Te Puke Wastewater Treatment Plant Upgrade	180,363	445,000	(264,637)	1,400,000
295703 001	TP Structure Plan Area 3 Phase 3	-	-	-	220,920
323603 001	Wastewater - Te Puke Infiltration Rehabilitation	-	-	-	50,000
353502 001	Wastewater - Te Puke Network Upgrades	-	12,498	(12,498)	25,000
355501 001	CIP Wastewater - Te Puke - Makahe Marae	8,824	-	8,824	-
60 01 04 8901	Te Puke Wastewater	215,085	457,498	(242,412)	1,725,920
295803 001	Wastewater - Maketu Treatment Plant renewals	30,068	-	30,068	30,000
335005 001	Maketu Wastewater - weigh scales	7,113	-	7,113	-
60 01 05 8901	Maketu Wastewater	37,180	-	37,181	30,000
344401 001	PLACEHOLDER: Omokoroa Green Waste Facility / Recycling Centre	-	100,002	(100,002)	200,000
60 02 04 8901	Omokoroa Solid Waste	-	100,002	(100,002)	200,000

STORMWATER

226353 000	Waihi Beach 2 Mile Creek West	41,178	100,002	(58,824)	200,000
226361 000	Upgrades Adela Stewart Dr Roretana Dr	98,017	102,500	(4,483)	150,000
226525 001	Omokoroa Stormwater Upgrades, Omokoroa Road(OM7)	(13,937)	-	(13,937)	-
226526 001	CIP Stormwater - Omokoroa stormwater bund and flap gates (CIP)	97,769	-	97,769	-
226636 001	Upgrades Princess St Saunders PI	-	-	-	35,000
317201 001	Omokoroa SP Stormwater	1,615	-	1,615	1,874,701
317203 001	Omokoroa SP SW - Kaylene Place	4,738	-	4,738	-
319601 001	Stormwater Network Upgrade	188,097	132,500	55,597	150,000
340001 001	Growth Communities Stormwater Infrastructure rehabilitation	-	-	-	17,000
340101 001	District Wide Stormwater Modelling	16,900	46,900	(30,000)	100,000
340201 001	Asset Management Waihi Land Drainage District	-	-	-	25,000
344701 001	Katikati Stevens Stormwater Pond embankment repair	-	-	-	80,767
353001 001	Stormwater - Omokoroa Comprehensive Consent Renewal	-	-	-	50,000
226602 001	Area 3 Structure Plan	266,690	658,650	(391,960)	1,376,500
61 01 01 8901	Stormwater Network - Growth Communities	701,067	1,040,552	(339,485)	4,058,968

ECONOMIC

CAPEX

Financial Year 2021/22	For the 6 months ended 31 December 2021	Actual Year to date	Budget Year to date	Variance Year to date (Under)/Over	Annual Plan Full Year Revised Budget
313505 001	Waihi Beach Town Centre Development - Capital Wk Program	-	100,002	(100,002)	200,000
326804 001	Katikati Town Centre Development - Ward Funded	-	46,830	(46,830)	93,660
326805 001	Katikati Town Centre Development - Capital Wk Program	-	25,002	(25,002)	50,000
326807 001	KK Town Centre Development - Unexpected Heroes	2,104	-	2,104	-
302201 001	Te Puke Town Centre Development	-	109,998	(109,998)	220,000
70 01 03 8901	Town Centre Promotion	2,104	281,832	(279,728)	563,660

SUPPORT SERVICES

341501 001	Business Continuity Planning - fibre infrastructure install (BOPLASS)	-	-	-	-
353301 001	IT Migration of Ozone to Datascape	33,847	100,002	(66,155)	200,000
157103 001	Origen application development	-	10,002	(10,002)	20,000
157302 001	IT application software development	14,536	25,002	(10,467)	50,000
157503 001	E-Business development	13,200	175,800	(162,600)	351,604
212302 001	IT Infrastructure Development	207,139	342,498	(135,359)	685,000
212302 003	IT Infrastructure Development - unbudgeted works	23,529	-	23,529	-
80 03 01 8901	Information Technology	292,251	653,304	(361,054)	1,306,604
225501 001	Aerial photography - resupply	35,353	17,700	17,653	35,400
80 03 02 8901	GIS Operations	35,353	17,700	17,653	35,400
259908 001	Minor alterations-Katikati	130	37,500	(37,370)	75,000
259908 003	Minor alterations-Omokoroa	-	12,498	(12,498)	25,000
259908 004	Minor alterations-Te Puke	-	12,498	(12,498)	25,000
259803 001	Office Furniture & Fittings	61,021	34,500	26,521	69,000
259903 001	Minor Office Alterations	256,790	242,921	13,869	485,845
259905 001	Refurbishment	-	49,998	(49,998)	100,000
80 04 07 8901	Corporate Property (Non-rate)	317,941	389,915	(71,974)	779,845
338301 001	Expenditure - Strategic Property Omokoroa Development	5,881	150,000	(144,119)	300,000
338302 001	Expenditure - Strategic Property Katikati Development	9,736	42,798	(33,062)	85,596
338309 001	Development - 109 Clark Road	15,056	-	15,056	-
338310 001	Development - Subdivision- 42 Francis Road	4,050	-	4,050	-
341601 001	Expenditure - Omokoroa Special Housing Area	448	-	448	-
80 04 08 8901	Strategic Property	35,171	192,798	(157,627)	385,596
315701 001	Purchase of Vehicles	24,620	286,998	(262,378)	574,000
80 05 15 8901	Infrastructure Services - Strategic Prop Mngmt	24,620	286,998	(262,378)	574,000
354801 001	Sustainability Initiative	-	12,498	(12,498)	25,000
80 05 19 8901	Financial Services - Corporate Development	-	12,498	(12,498)	25,000
TOTAL CAPITAL EXPENDITURE		17,034,522	16,974,376	60,150	62,460,452



KEY FINANCIAL PERFORMANCE INDICATORS FOR THE SIX MONTHS ENDED 31 DECEMBER 2021

File Number: A4452633
Author: David Jensen, Finance Manager
Authoriser: Kumaren Perumal, Group Manager Finance and Technology Services

EXECUTIVE SUMMARY

1. This report provides a high-level summary of the key financial performance indicators for the six months ended 31 December 2021.

KEY PERFORMANCE INDICATORS

- 2.1 Council was in compliance with all of its key financial ratios.
- 2.2 Interest expense on external debt for the six months ended 31 December 2021 of \$2.11m was \$0.27m higher than year-to-date budget of \$1.84m. This is due to the timing of interest payment cashflows year to date.

TREASURY REPORTS

- 3.1 At 31 December 2021 total external debt was \$90.0m. This is consistent with the balances of 30 November 2021.
- 3.2 Council's weighted cost of finance at 31 December 2021 was 3.80%, unchanged from November 2021.

INTEREST RATE SWAPS

- 4.1 The valuation of Council's interest rate swaps at 31 December 2021 was a net liability of \$3.69m. This is \$0.23m higher than the 30 November 2021 balance of \$3.46m, reflecting fluctuations in market rates through December.
- 4.2 At 31 December 2021 Council held interest rate swaps totalling \$96.5m. Of these \$41m were forward start interest rate swaps. Council had 62% of total debt covered by current interest rate swaps, no change from November 2021.
- 4.3 The current swaps to 12-month net debt ratio as at 31 December 2021 sits within the recommended policy bands.

PROJECTED CASH BALANCES

- 5.1 At 31 December 2021 Council had a positive cash position of \$40.62m. This was comprised of \$27.72m cash and \$12.90m in short term deposits.



INTERNAL LOAN AND CURRENT ACCOUNT BALANCES

- 6.1 Internal loan balances at 31 December 2021 totalled \$100.88m. This is consistent with the balances of 30 November 2021.
- 6.2 Current account balances totalled \$3.73m as at 31 December 2021. This is consistent with the balances of 30 November 2021.

DEBT SUMMARY AND TREND ANALYSIS

- 7.1 The attached graphs (Attachment 1) provide details of Council's external debt from March 2017 to 31 December 2021.
- 7.2 Net debt being external debt of \$90.0m less cash on hand of \$40.62m, was \$49.38m as at 30 November 2021. This was \$8.72m higher than the 30 November balance of \$40.66m as Council continues to deliver on capital and operational budgets.

Key Performance Indicators for the Period Ended 31 December 2021

Debt Levels & Interest Costs					
	Year to Date - 31 December 2021			Year to Date - 30 November 2021	
	Actual (\$000)	Budget (\$000)		Actual (\$000)	Budget (\$000)
Loans Outstanding					
Current Account and other debt	3,733			3,733	
Internal Debt	100,882			100,882	
Total Debt	104,615		at 31 Dec 21	104,615	
					at 30 Nov 21
External Debt	90,000			90,000	
Other balances	14,615			14,615	
External Debt					
Term	80,000			80,000	
Current (due next 12 months)	10,000			10,000	
Total External Debt	90,000	103,400	at 31 Dec 21	90,000	103,400
					at 30 Nov 21
Total Debt to Non Current Assets	6.54%			6.55%	
Unused committed Bank Facilities	30,000			30,000	
Interest Expense	2,113	1,837	Budget	1,725	1,531
Swap policy limits			<input checked="" type="checkbox"/>		
Existing debt	90,000			90,000	
New debt					
Debt repayments					
Plus expected funding for projects	-			-	
12 month debt	90,000	110,000	at 31 Dec 21	90,000	110,000
					at 30 Nov 21
Current swaps	55,500			55,500	
Forward swaps	41,000			41,000	
Total Swaps	96,500			96,500	
[Current swaps / 12mth net debt]	62%	50% - 95%	<input checked="" type="checkbox"/>	62%	50% - 95%
Weighted cost of finance	3.80%	3.80%	<input checked="" type="checkbox"/>	3.80%	3.80%
Financial Ratios					
	Year to Date - 31 December 2021			Year to Date - 30 November 2021	
	Actual (\$000)	Policy Limits		Actual (\$000)	Policy Limits
Liquid Funds					
Ratio (with unused facilities)	3.78	1.10	<input checked="" type="checkbox"/>	3.68	1.10
Ratio (without unused facilities)	2.17	1.10	<input checked="" type="checkbox"/>	2.29	1.10
Liquidity Ratio	161%	110%	<input checked="" type="checkbox"/>	174%	110%
Working Capital Current Ratio					
Ratio (with unused facilities)	3.85	1.25	<input checked="" type="checkbox"/>	3.79	1.25
Ratio (without unused facilities)	2.25	1.25	<input checked="" type="checkbox"/>	2.40	1.25
Assets					
	Year to Date - 31 December 2021			Year to Date - 30 November 2021	
	Actual (\$000)	Interest Rates		Actual (\$000)	Interest Rates
Fixed Assets (cost less depreciation)	1,596,409			1,593,705	
Bank & Investments Accounts					
Bank Operating Accounts	27,718			21,444	
Investments and interest rates					
A.S.B Bank	10,000	0.60%		10,000	0.60%
B.N.Z Bank				15,000	0.12-0.25%
A.N.Z Bank	2,899	1.00%		2,899	1.00%
Westpac	-			-	
Total Bank & Investments	40,617		at 31 Dec 21	49,344	
					at 30 Nov 21
Outstanding Debtors					
Rates	(5,071)			(2,740)	
Water	1,272			2,281	
Other	3,968			2,462	
Total Debtors	169			2,003	

**TREASURY REPORT FOR WESTERN BAY OF PLENTY DISTRICT COUNCIL
PERIOD ENDING 31 DECEMBER 2021**

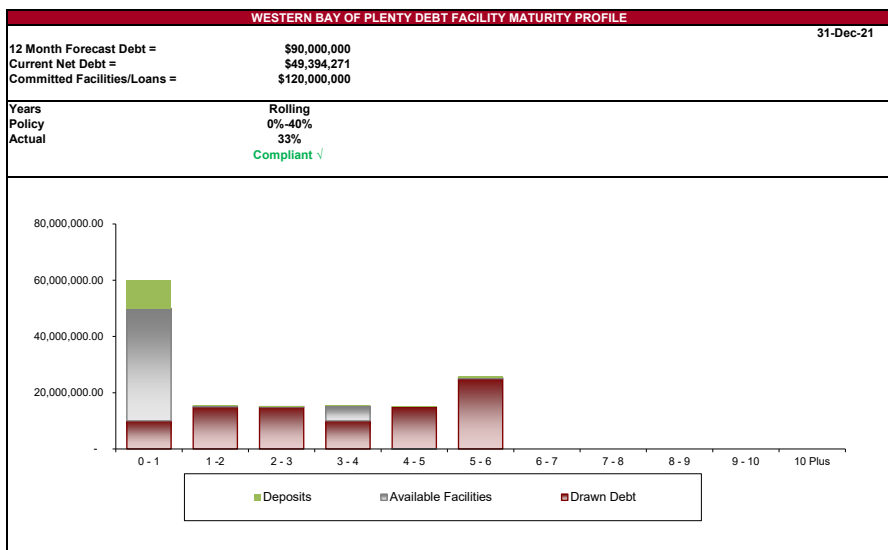
1. TOTAL DEBT AND LIQUIDITY

NZD	Available Facilities	Drawn Debt Current Month	Drawn Debt Last Month	Floating Rate Current Month	Floating Rate Last Month
Debenture Stock	\$90,000,000	\$90,000,000	\$90,000,000	2.3449%	2.3449%
Committed Facility	\$30,000,000	\$0	\$0	0.0000%	0.0000%
Total Facilities	\$120,000,000	\$90,000,000	\$90,000,000	2.3449%	2.3449%

Available Headroom **\$30,000,000** **\$30,000,000**

Monthly Weighted Average Interest Cost (Including Hedges & Margin) **3.7970%** **3.7970%**

2. CONSOLIDATED FUNDING RISK

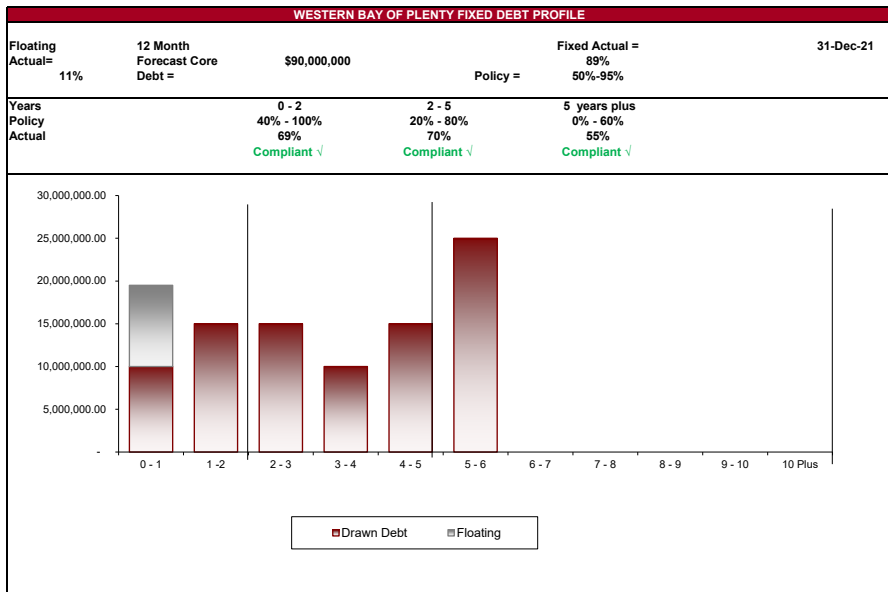


3. NEW ZEALAND INTEREST RATE MANAGEMENT

Type	Notional	Rate
Fixed Swaps	96,500,000	4.0194%
Floating Swaps	0	0.0000%
Total	96,500,000	

NZD RISK PROFILE

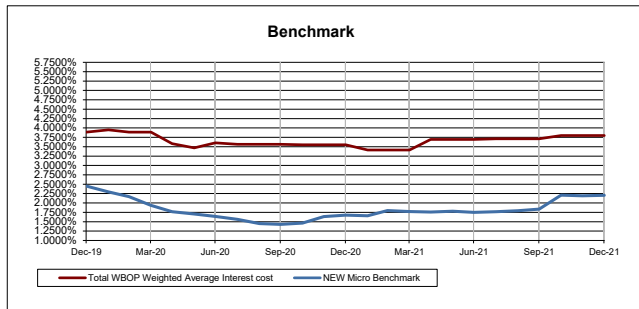
Policy NZD	Amount	Floating	Fixed 50%-95%	0 - 2 Yrs 40% - 100%	2 - 5 Yrs 20% - 80%	5 Yrs + 0% - 60%
Forecast 12 Mth Debt	\$90,000,000	11%	89%	69%	70%	55%

**4. INVESTMENTS**

Type	NZD Amount Current Month	NZD Amount Previous Month	Cpty
Short Term Operating account	\$27,706,412.72	\$22,098,159.67	ANZ
Term/Call Deposit	\$2,899,316.30	\$2,899,316.30	ANZ
Term/Call Deposit	\$10,000,000.00	\$15,000,000.00	BNZ
Term/Call Deposit	\$0.00	\$0.00	WPC
Term/Call Deposit	\$0.00	\$10,000,000.00	ASB
Term/Call Deposit	\$1,120,000.00	\$1,120,000.00	LGFA
TOTAL NZD AMOUNT	\$41,725,729.02	\$51,117,475.97	

5. COUNTERPARTY EXPOSURE

C'Party	Rating	Gross Limit MM	Swaps/Caps MM	Investments MM	Total	% of Gross Limit	C'party Exposure % of Total
ANZ	AA-	30	6.02	2.90	8.9	29.72%	36.44%
ASB	AA-	30	1.99	0.00	2.0	6.64%	8.14%
BNZ	AA-	30	3.53	10.00	13.5	45.11%	55.30%
WBC	AA-	30	0.03	0.00	0.0	0.10%	0.13%
		120	11.6	12.9	24.5	20.39%	100.00%

6. NZD BENCHMARK

	Current Month	Previous Month
WBOP Weighted Average Interest Cost (incl. Hedges)	3.7970%	3.7970%
Micro Benchmark	2.2031%	2.1909%

Composite Benchmark indicator rate	
Weighting	Rate
30%	Average 90 day bill rate for reporting month.
10%	2 year swap rate at end of reporting month.
10%	2 year swap rate, 2 year ago.
10%	5 year swap rate at end of reporting month.
10%	5 year swap rate, 5 years ago.
15%	10 year swap rate at end of reporting month.
15%	10 year swap rate, 10 years ago.
100%	

7. COMPLIANCE

Western Bay of Plenty DC has no breaches of policy for the month of December 2021

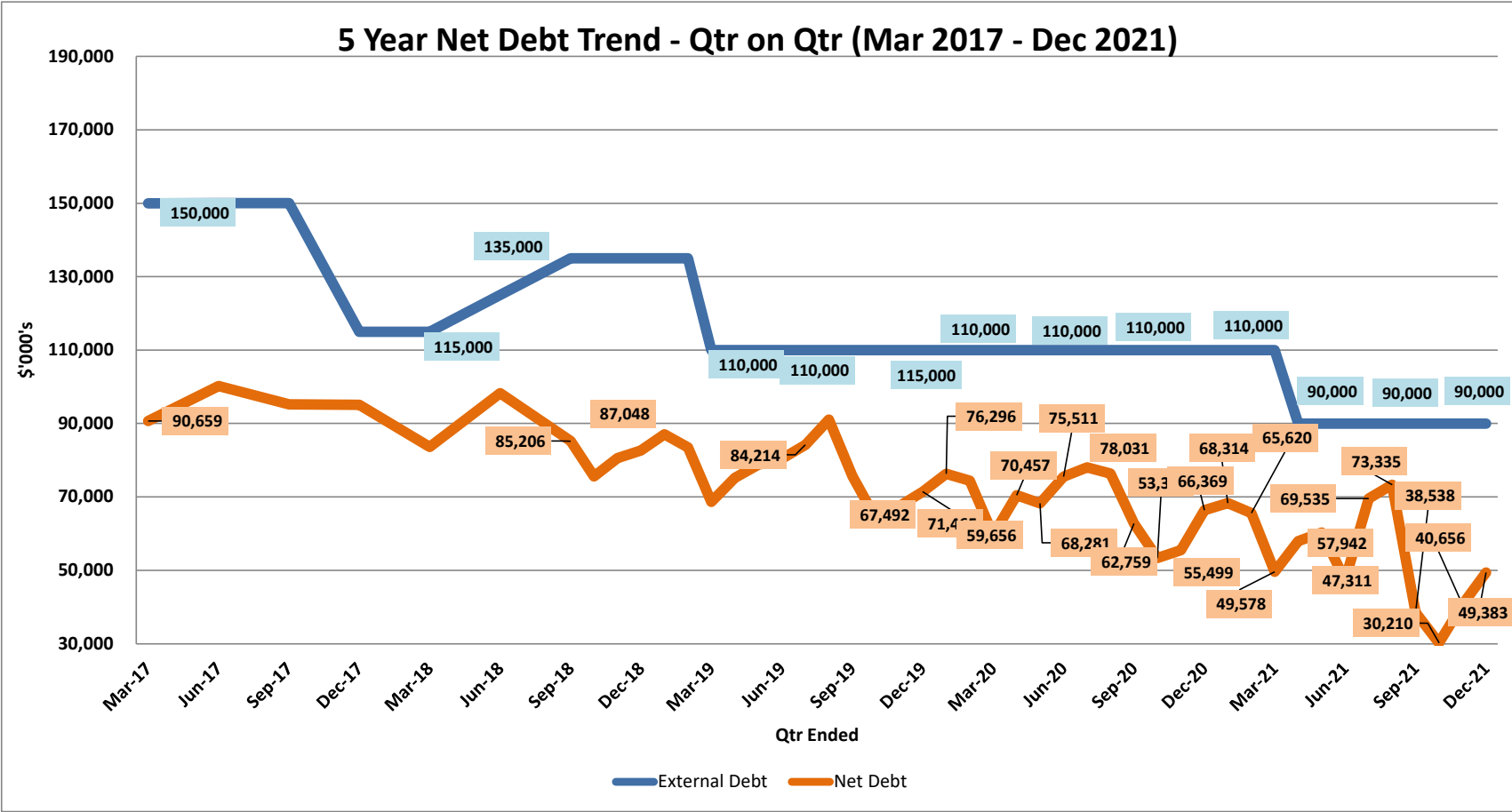
Western Bay of Plenty District Council

Current Account & Internal Loan Balances & Movements as at December 2021

Current Account Balances & Movements

Internal Loan Balances & Movements

Cost Centre	Description	Opening Bal 1	Current A/C	Closing	Opening Bal 1	Advances	Repayment	Closing	Net Position
		July 2020	Mvmt's	Balance @ December 2021	July 2020			Balance @ December 2021	
30*02*03	Community Roading - Waihi Beach	451,703	-	451,703	-	-	-	-	451,703
30*02*04	Community Roading - Katikati	119,712	-	119,712	-	-	-	-	119,712
30*02*05	Community Roading - Omokoroa	256,186	-	256,186	-	-	-	-	256,186
30*02*06	Community Roading - Te Puke	478,504	-	478,504	-	-	-	-	478,504
30*02*07	Community Roading - Maketu	31,495	-	31,495	-	-	-	-	31,495
30*02*08	Structure Plans - Waihi Beach	2,295,829	-	2,295,829	-	-	-	-	2,295,829
30*02*09	Structure Plans - Katikati	388,439	-	388,439	-	-	-	-	388,439
30*02*10	Structure Plans - Omokoroa	(13,429,765)	-	(13,429,765)	-	-	-	-	(13,429,765)
30*02*11	Loc. Connections - Omok Stg 2	(6,414,394)	-	(6,414,394)	-	-	-	-	(6,414,394)
30*02*12	Structure Plans - Te Puke	687,003	-	687,003	-	-	-	-	687,003
30*02*13	Regional Connections	1,872,326	-	1,872,326	-	-	-	-	1,872,326
30*02*14	Strategic Roading	1,494,351	-	1,494,351	-	-	-	-	1,494,351
30*03*01	Asset Management	16,593,410	-	16,593,410	-	-	-	-	16,593,410
30*05*04	Cycling and Walking	1,005,245	-	1,005,245	-	-	-	-	1,005,245
40*01*01	Western Water	4,014,893	-	4,014,893	(5,056,330)	-	208,899	(4,847,431)	(832,539)
40*01*02	Central Water	(2,953,022)	-	(2,953,022)	(4,616,190)	-	152,777	(4,463,413)	(7,416,435)
40*01*03	Eastern Water	(7,672,087)	-	(7,672,087)	(9,008,555)	-	289,786	(8,718,769)	(16,390,856)
42*01*01	Community Development & Grants	-	-	-	-	-	-	-	-
42*02*03	Rural Fire	8,382	-	8,382	-	-	-	-	8,382
42*02*04	Western Bay Moana Rural Fire	-	-	-	-	-	-	-	-
42*03*03	Service Centre & Library - Katikati	-	-	-	(2,067,410)	-	31,205	(2,036,205)	(2,036,205)
42*03*04	Service Centre & Library - Te Puke	-	-	-	-	-	-	-	-
42*04*01	Pensioner Housing	(645,692)	-	(645,692)	(232,100)	-	8,695	(223,405)	(869,097)
42*04*03	Community Halls	166,727	-	166,727	(482,583)	-	62,647	(419,936)	(253,209)
42*06*01	Gibraltar Water Scheme	36,470	-	36,470	-	-	-	-	36,470
44*01*02	District Reserves	490,665	-	490,665	(3,569,121)	-	51,157	(3,517,963)	(3,027,299)
44*01*04	Swimming Pools	(204,041)	-	(204,041)	-	-	-	-	(204,041)
44*01*05	Reserves Catchment Protection	(970,140)	-	(970,140)	-	-	-	-	(970,140)
44*02*01	Harbour Structures	(13,657)	-	(13,657)	-	-	-	-	(13,657)
44*03*02	TECT All Terrain Park	3,079,460	-	3,079,460	-	-	-	-	3,079,460
50*03*02	Dog Control	59,870	-	59,870	-	-	-	-	59,870
60*01*01	Waihi Beach Wastewater	(2,443,566)	-	(2,443,566)	(10,785,446)	-	416,271	(10,369,175)	(12,812,741)
60*01*02	Katikati Wastewater	7,906,274	-	7,906,274	(3,623,004)	-	122,449	(3,500,555)	4,405,719
60*01*03	Omokoroa Wastewater	(13,429,396)	-	(13,429,396)	(25,372,466)	-	214,874	(25,157,592)	(38,586,989)
60*01*04	Te Puke Wastewater	12,990,777	-	12,990,777	(1,454,893)	-	42,026	(1,412,868)	11,577,909
60*01*05	Maketu Wastewater	(6,290,679)	-	(6,290,679)	(10,740)	-	231	(10,509)	(6,301,188)
60*01*06	Ongare Wastewater	(1,213,429)	-	(1,213,429)	(865,291)	-	12,650	(852,641)	(2,066,070)
60*02*02	Western Solid Waste	1,507,926	-	1,507,926	-	-	-	-	1,507,926
60*02*03	Eastern Solid Waste	1,028,698	-	1,028,698	-	-	-	-	1,028,698
60*02*04	Omokoroa Solid Waste	(504,133)	-	(504,133)	(6,095)	-	97	(5,998)	(510,131)
61*01*01	Stormwater Network - Growth Communities	7,682,071	-	7,682,071	(22,844,704)	-	481,204	(22,363,500)	(14,681,429)
61*01*02	Waihi Beach Coastal Protection	337,460	-	337,460	(1,094,405)	-	26,577	(1,067,828)	(730,368)
61*02*01	Stormwater Network - Small Settlements	162,023	-	162,023	(1,734,010)	-	36,032	(1,697,978)	(1,535,955)
61*03*01	Stormwater Network - Minden	5,087	-	5,087	-	-	-	-	5,087
64*01*05	Natural Environment Support	1,914	-	1,914	-	-	-	-	1,914
64*01*07	Waihi District Drainage - Drains	28,105	-	28,105	-	-	-	-	28,105
64*01*08	Waihi District Drainage - Pumps	24,997	-	24,997	-	-	-	-	24,997
70*01*01	Economic Support	506,802	-	506,802	-	-	-	-	506,802
70*02*01	Land Drainage - Drains	-	-	-	-	-	-	-	-
70*02*02	Land Drainage - Pumps	-	-	-	-	-	-	-	-
70*02*03	Community Infrastruc. Support	-	-	-	-	-	-	-	-
80*04*03	Broadlands Property	(1,091)	-	(1,091)	-	-	-	-	(1,091)
80*04*04	Emerton Rd Property	(452,869)	-	(452,869)	-	-	-	-	(452,869)
80*04*05	Capamagian Drive Property	(1,256,413)	-	(1,256,413)	-	-	-	-	(1,256,413)
80*04*06	Turnbull Property	1,253,319	-	1,253,319	-	-	-	-	1,253,319
80*04*08	Strategic Property	(13,222,371)	-	(13,222,371)	(9,176,591)	-	-	(9,176,591)	(22,398,962)
80*04*09	Te Tumu	417,269	-	417,269	-	-	-	-	417,269
80*06*01	Treasury Operations	-	-	-	-	-	-	-	-
		(3,733,352)	-	(3,733,352)	(103,070,366)	-	2,189,064	(100,881,302)	(104,614,654)



Performance & Monitoring Committee
10 February 2022

Attachment 3**Scorecard Report**

Six months ending 31 December 2021

Part One	Strategic Areas of Focus	2
Part Two	Growth Monitoring Statistics	5
Part Three	Long Term Plan – activity update	12
Part Four	Internal Services – Priority Projects	46

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Attachment 3

Part One – Strategic Areas of Focus

Key areas of strategic focus are identified below. For each of the key areas an update is provided.

Rangiuru Business Park

Quayside have commenced earthworks for stage 1 of the business park. The interchange design is 99% agreed with Waka Kotahi with procurement early 2022. Council and Quayside are working together on:

- the provision of water to the park, wastewater from the park
- the upgrading of the Te Puke Wastewater treatment plant
- the route between the park and Te Puke including the walking and cycling connection.

We will be working together on a business case with Waka Kotahi for funding towards the interchange. Staff are working with Quayside on the funding and development agreement.

Ōmokoroa Interchange

The Regional Transport Committee approved the variation to the Regional Land Transport Plan (RLTP) for the Ōmokoroa Interchange.

Council has lodged a Request for Proposal (Stage 2) to the Kainga Ora Infrastructure Acceleration Fund (IAF). The application is requesting funding to construct an interim roundabout and associated Ōmokoroa Rd improvements in order to unlock housing.

Three Waters Review – DIA, advocacy and information

Feedback collected from the community engagement in November/December was summarised and sent to the Chair of the Governance and Accountability Working Group in late December 2021. Regarding transition planning, staff are working on more detailed assessment of transition risks and impacts on the the organisation, to inform implementation planning.

CIP and Three Waters Reform Projects

There are a significant number of projects for delivery over the next five months. Resourcing and consenting is a risk to delivery.

Performance & Monitoring Committee

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Attachment 3

Delivery is still currently on track with \$3.5m of the \$6.9m work programme delivered. Construction is underway on a large number of wastewater network extensions. The Dept of Internal Affairs (DIA) has extended the deadline for expenditure from March to June 2022.

Ōmokoroa Structure Plan

The application for the Streamlined Planning Process (SPP) was lodged in July 2021 with the Ministry for the Environment. A draft Direction was released in November for comment. Currently awaiting the final decision which is expected at the end of February 2022. Once received the milestones can be identified. The section 32 report has been prepared to be included on an agenda as soon as we receive the decision from the Minister that the SPP can be used. If Ministerial approval was received in February, the Plan Change could be notified in March.

Te Puke Urban Plan

The Resource Management (Enabling Housing Supply and Other Matters) Amendment Act 2021 enacted on 16 December 2021 requires an intensification planning instrument (IPI) to be notified for Tier 1 urban areas by 20 August 2022. The IPI must incorporate medium density residential standards (MDRS) and give effect to policies 3 and 4 of the National Policy Statement–Urban Development (NPS-UD). Te Puke is subject to this legislation. Rather than just inserting the MDRS and address Policies 3 and 4 from the NPS-UD, it is preferable to review the whole of the Te Puke urban area as there are a number of pressing issues for the town including housing provision, industrial land supply, and stormwater. The project will be visible from mid-March when community engagement is programmed to commence.

Capital Programme

The capital expenditure programme is well underway with 26% of budget expended to the end of December. The end of year projection is for capital expenditure deliver above 90% of the programme. This is dependent on the availability of contractor and consultant resources, staff resourcing and whether COVID-Omicron spreads and impacts the workforce. Companies vaccination requirements are impacting the workforce as a percentage are unvaccinated and consequently have lost their employment. This will impact both operational delivery and capital expenditure.

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Attachment 3

Water Supply

The hot and dry summer conditions have increased demand on our supplies. The Central Supply zone has been closest to demand exceeding production. Water conservation messages has reduced demand. At this stage restrictions have not been implemented.

Maintaining a watch brief on the following:

- Resource Management Act Reform
- Local Government Reform

Performance & Monitoring Committee
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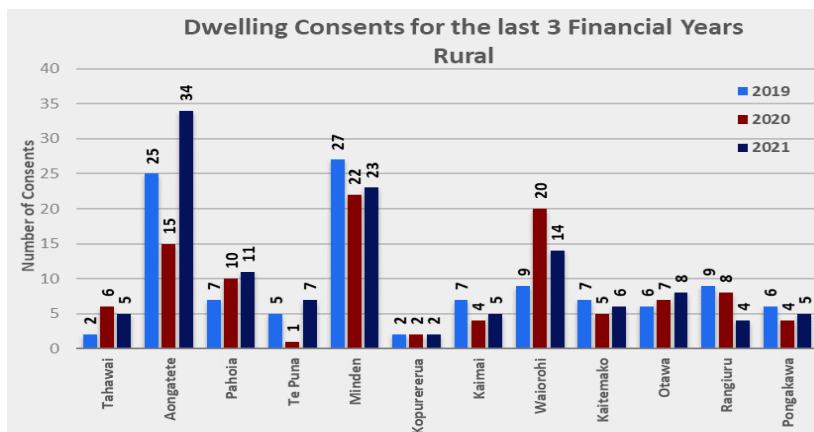
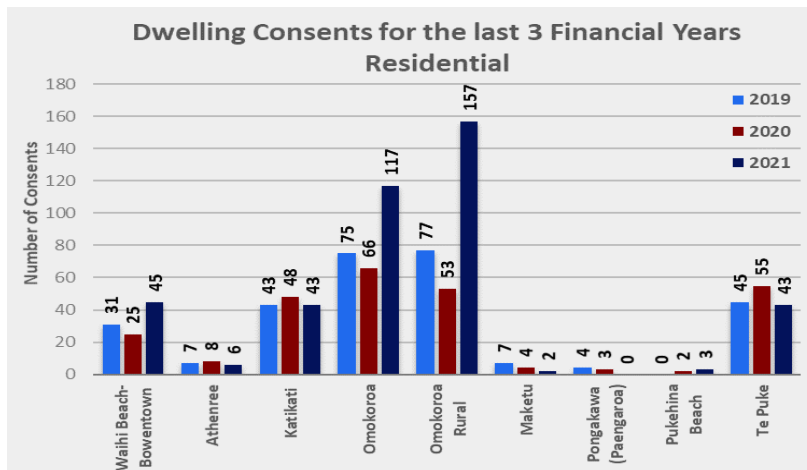
Attachment 3

Part Two Growth Monitoring Statistics at 31 December 2021

This report provides ward and district level data regarding three indicators of development in the District:

- New dwelling consents issued
- Subdivision – Additional lots created at Section 224 approval stage
- Additional lots proposed at subdivision application stage (Note: the actual number of lots created may change during the consent process)

a. New Dwelling Consents issued

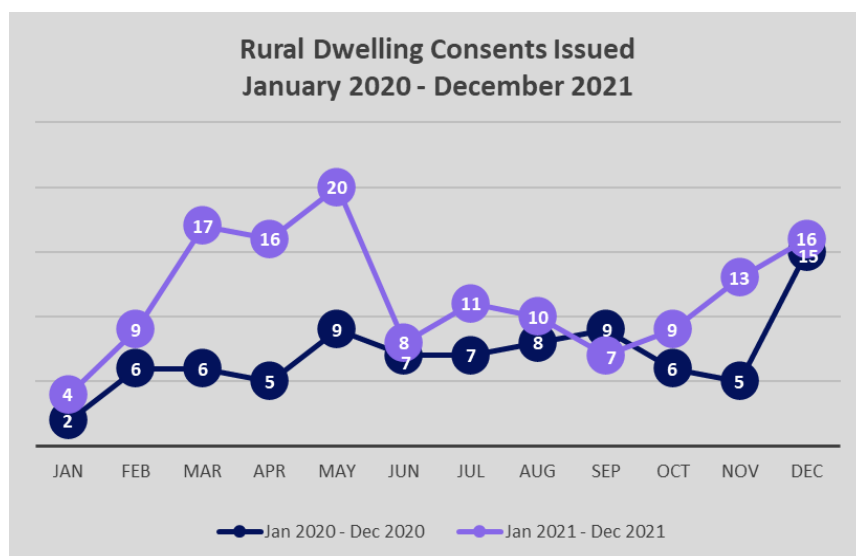
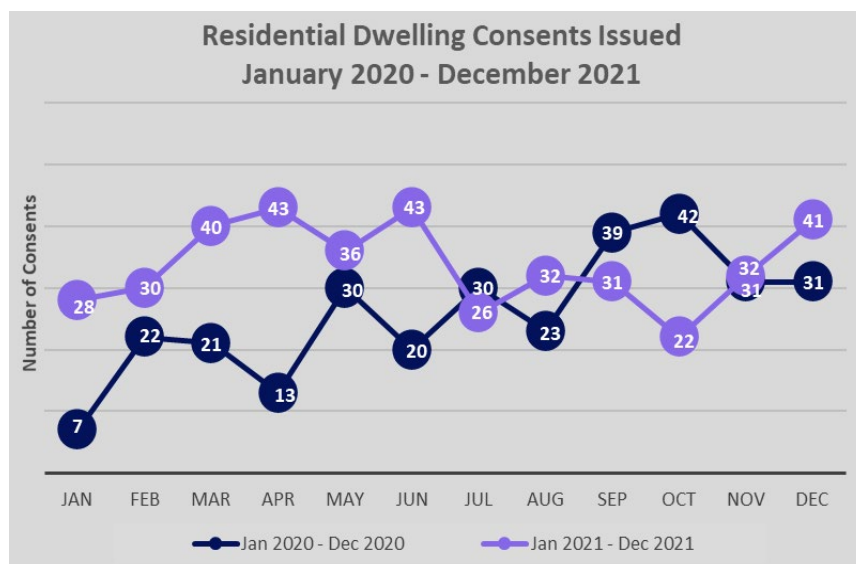


Total Residential and Rural Dwelling Consents Issued	2019	2020	2021
	401	368	540

Note: Ōmokoroa Rural is a Statistical Area 2 and it is the area between the railway line and State Highway.

Performance & Monitoring Committee

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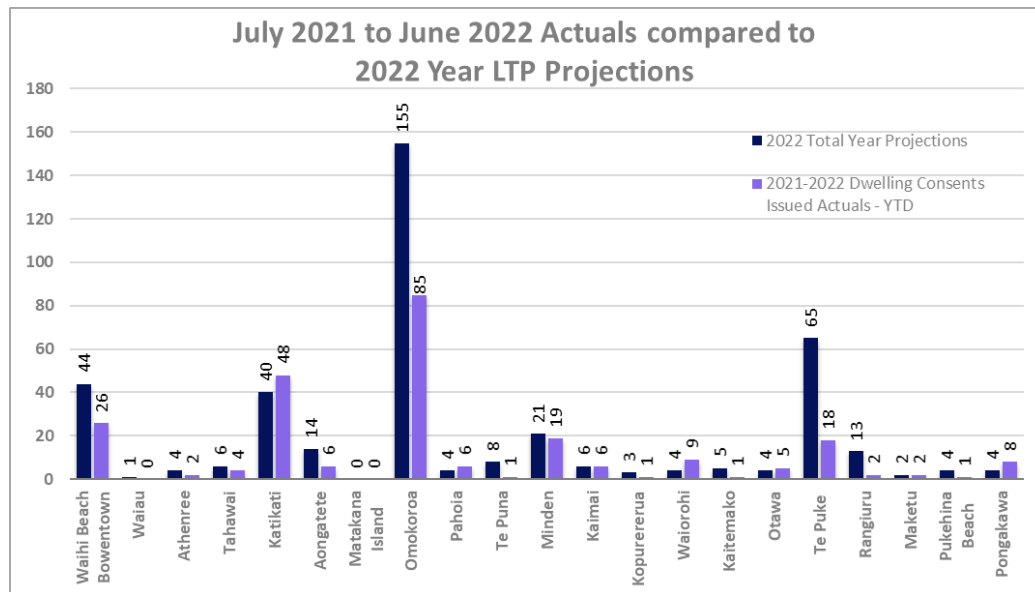
Attachment 3Dwelling Consents: January 2020 – December 2021

Dwelling Consents Issued		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL
Residential	2020	7	22	21	13	30	20	30	23	39	42	31	31	309
	2021	28	30	40	43	36	43	26	32	31	22	32	41	404
Rural	2020	2	6	6	5	9	7	7	8	9	6	5	15	85
	2021	4	9	17	16	20	8	11	10	7	9	13	16	140

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Attachment 3

Actual Dwelling Consents Issued up to December 2021, compared to the projected 2022 year of the 2021-2031 Long Term Plan Projection



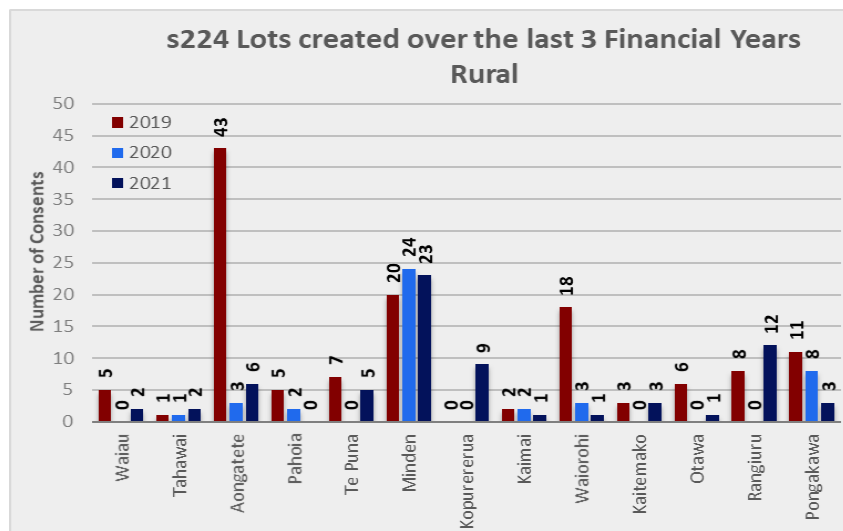
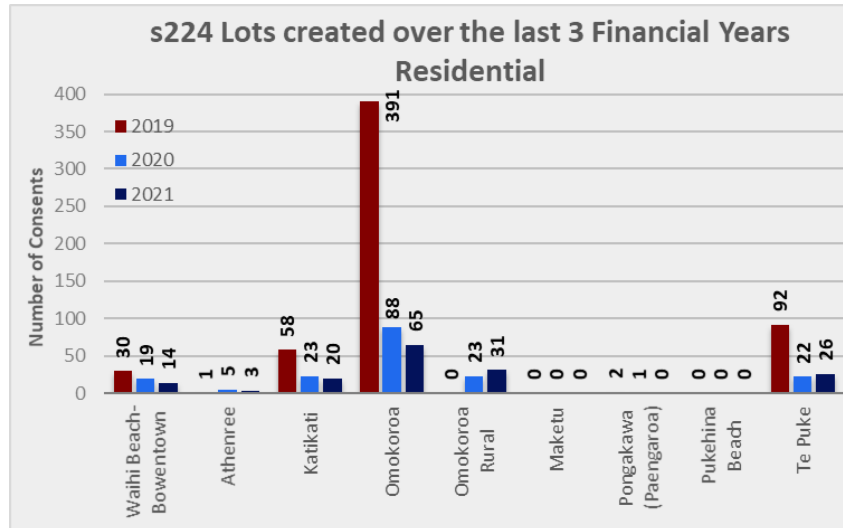
Comments:

- Dwelling consents issued for the October 2021 - December 2021 quarter decreased slightly by 9% in the residential zones, while in the rural zones dwelling consents increased by 46% compared to the same quarter in 2020.
- In the last 6 months (July 2021 - December 2021), dwelling consents increased by 2% in total Western Bay of Plenty, compared to the same period in 2020.
- As shown in above graph, Katikati was the only residential area exceeding the projections for the last 6 months, while more rural areas exceed the projections which include: Pahoa, Kaimai, Waiorohi, Otawa and Pongakawa.

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Attachment 3

b. Subdivision - s224 Lots Created over the last 3 Financial Years

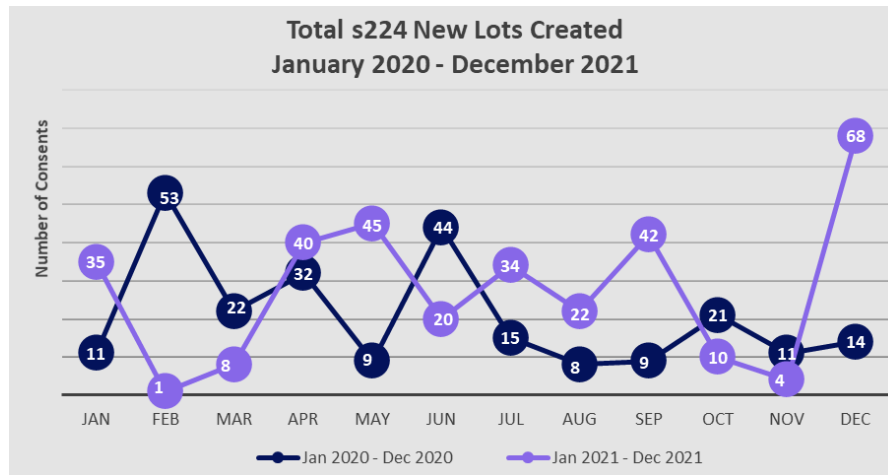


Total New Lots Created (s224)	2019	2020	2021
	703	224	227

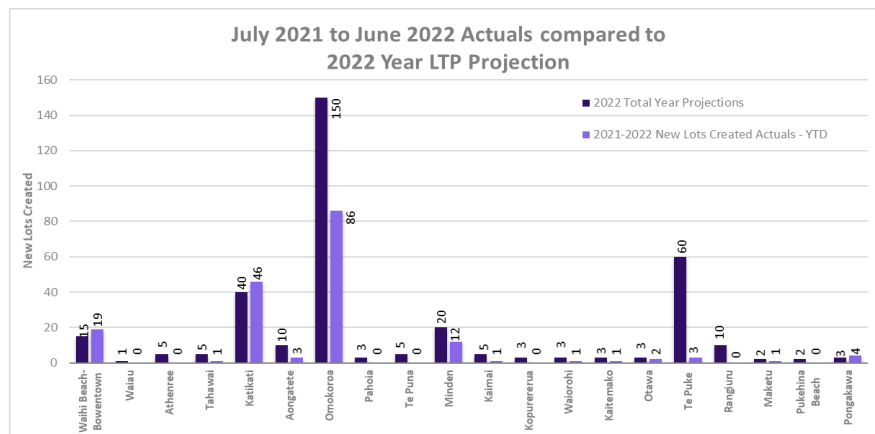
Performance & Monitoring Committee

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Attachment 3

224 Lots Created: January 2020 – December 2021

s224 Lots Created	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL
2020	11	53	22	32	9	44	15	8	9	21	11	14	249
2021	35	1	8	40	45	20	34	22	42	10	4	68	329

Actual New Lots Created up to December 2021, compared to the projected 2022 year of the 2021-2031 Long Term Plan Projection

Comments:

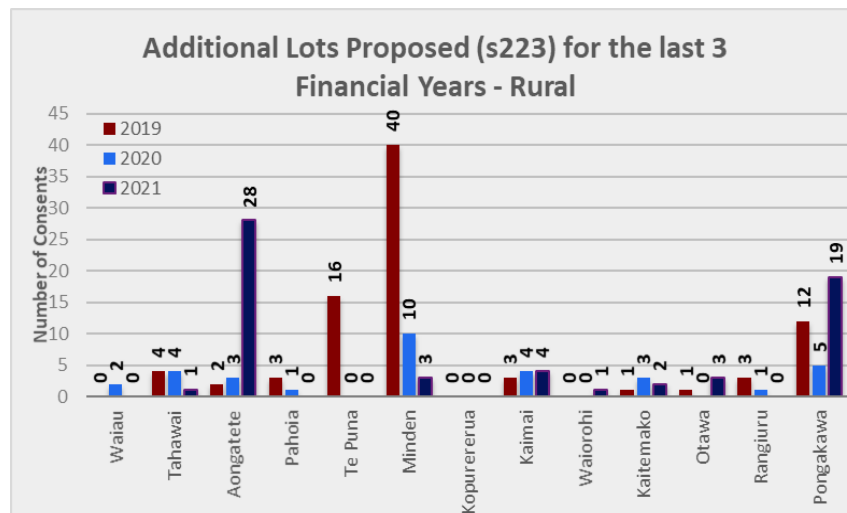
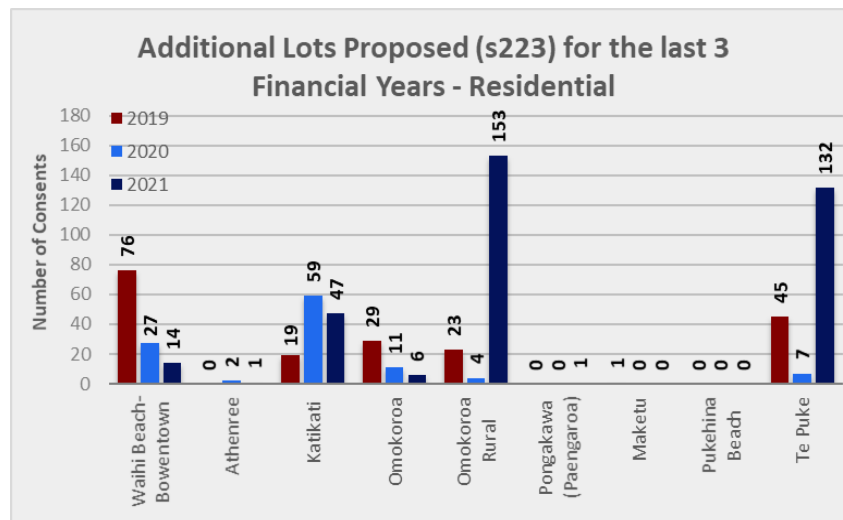
- In Omokoroa the developers stage the consents, which means some months more Finco's are received than other months. In December 2021, 64 new lots were received for the Harbour Ridge development.

Performance & Monitoring Committee

10 February 2022

Attachment 3

- From July 2021 to December 2021, 102 more subdivision consents were created compared to the same 6 months in 2020.
- Subdivision projections are on track with 180 actual subdivision consents created (or 52%) compared to 348 projected consents.

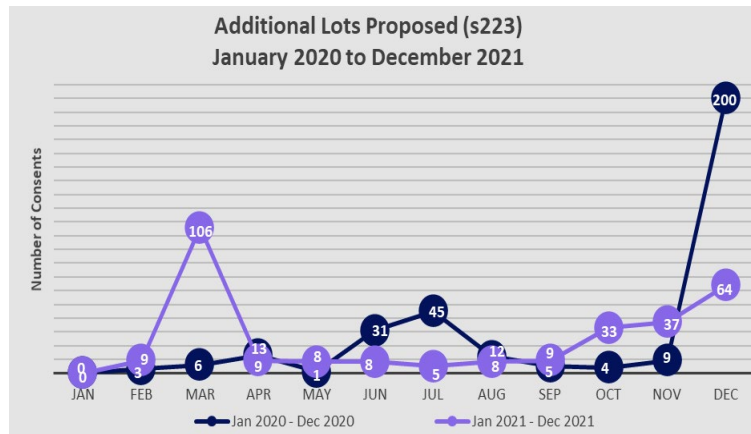
c. Additional lots proposed at subdivision application stageS223 Lots Proposed over the last 3 Financial Years

Additional Lots Proposed (s223)	2019	2020	2021
	278	143	415

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Attachment 3

S223 Lots Proposed: January 2020 – December 2021



Additional Lots Proposed (s223)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL
2020	0	3	6	13	1	31	45	12	5	4	9	200	329
2021	0	9	106	9	8	8	5	8	9	33	37	64	296

Comments:

- In December 2021, 46x medium density residential subdivision (at s223) were granted in Katikati for duplex and terrace houses in Park Road while in Waihi Beach-Bowentown, a mixed use commercial and residential subdivision were granted at s223 for 6x new lots.

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Attachment 3**Part Three** Long Term Plan – activity update**Project year end forecast**

There is a total of 447 reporting items of which 315 are projects. At the end of the second quarter the year end projection is that 91% of projects will be on time and 73% on cost. There are 23% where it is too early to project year end costs. There are 10 (3%) projects projected to be over cost, \$3m, and 4 (1%) under cost, \$1m.

Work Programme Summary

The summary below provides a high-level summary of the work programme status for period ending December and the year end forecast. The work programme is compiled of 447 reporting items of which 315 are projects and 132 are processes.

For the purposes of the work programme summary below, where reporting items as at 31 December 2020 were reported as target met, partial met (will achieve by year end) and not commenced, these are classified as on target (green) for year end. The electronic scorecard will be updated to reflect these changes.

Page	Activity	Year to date		Year end forecast	
		Work programme	Financial (Actual/budget YTD)	Work Programme	Financial (Actual /Total budget)
	Leadership				
6	Representation				
8	Planning for the Future				
	Building Communities				
12	Communities				
14	Regulatory Services				
17	Recreation & Open Space				
20	Stormwater				
23	Transportation				
26	Water Supply				
	Protecting the Environment				
29	Natural Environment and Sustainable Living				
31	Wastewater				
18	Solid Waste				
	Supporting the Economy				
37	Economic Development				

Legend	MET	PARTIAL MET	NOT MET
Non Financial	90 – 100%	75 – 89%	0 – 74%
Financial	Within total budget	Over total budget by ≤5%	Over total budget by >5%

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Attachment 3**Representation**

Year end projection	Work programme	Financial
---------------------	----------------	-----------

Key measures	Target	Result year to date	Narrative
Percentage of meetings attended by Elected Members and Community Board members.			
- Elected Members at Council and committee meetings.	≥80%	92%	
- Community Board Members at Community Board meetings.	≥80%	93%	
Level of satisfaction with representation provided by elected members:			Survey results to 31 December 2021. Wave 1&2 of the survey completed.
- Community	≥60%	43%	
- Māori	≥60%	20%	

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(888)	(1,264)	(2,526)	35%
Income received	230	231	462	50%
Capital expenditure	(0)	(10)	(20)	0%

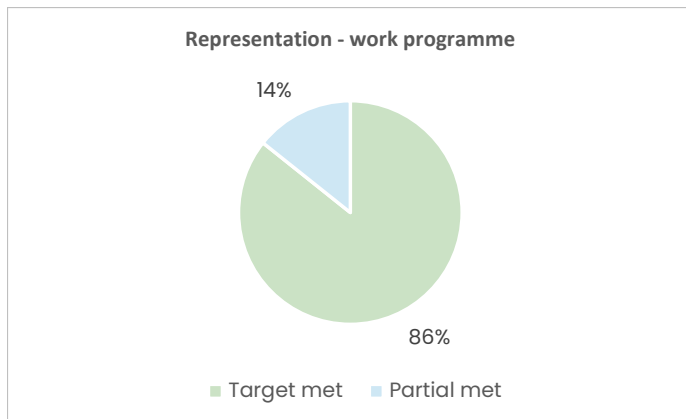
Key Deliverables

Project Number	Project Name	Update
2504	Triennial Elections	Project planning tasks partially created and shared with team members. Hosting a regional meeting January 2022.

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Attachment 3

Work programme progress – year to date



Projects year end projection – 30 June 2022

On time forecast

On time	Not on time
3	0

Scope change

No change	Yes there is a change
3	0

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
3	0	0	0

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Attachment 3

Planning for the Future

Year end projection	Work programme	Financial
---------------------	----------------	-----------

Key measures	Target	Result year to date	Narrative
Plans, strategies and policies are developed or reviewed in accordance with Council-approved programme.	100%		<p>Policy and Planning work programme was endorsed by the Policy Committee on 27 July 2021 and work is being progressed in accordance with this programme.</p> <p>Key projects are:</p> <ul style="list-style-type: none"> • Development of the Annual Plan 2022/23 • Te Puke-Maketu Reserve Management Plan review • Review of the Local Alcohol Policy and Alcohol Control Bylaw • Adoption of the Elder Housing Operational Policy • Review of the Waste Management and Minimisation Bylaw • Ōmokoroa Structure Plan and Residential rules • District Plan Review • Rural flooding maps and letters to landowners 9 October 2021.
<p>Level of resident satisfaction with the impact of growth on:</p> <ul style="list-style-type: none"> - Range of housing choices - Personal safety - The time taken to travel around your area - Employment opportunities - Road safety - Overall pleasantness of your local area 	≥70%	31%	<p>Survey results to 31 December 2021. Wave 1&2 of the survey completed.</p>

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Attachment 3**Financial**

	Actual YTD (\$,000)	Budget YTD (,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(920)	(1,445)	(3,078)	33%
Income received	13	6	13	100%
Capital expenditure	0	0	0	0

Key Deliverables

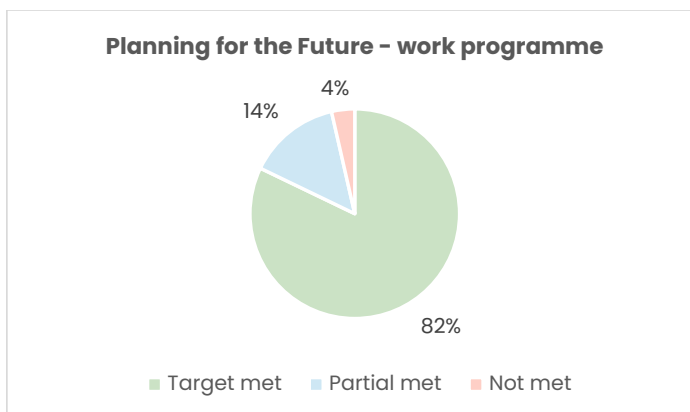
Project Ref.	Project Name	Update
3541	Resource Management – District Plan Review	<p>Council workshop to identify key resource management issues and opportunities. Workshop held with Te Ihu o te Waka o Te Arawa on an engagement and participation approach.</p> <p>Key stakeholder sessions on resource management topics in the new year.</p>
2522	SmartGrowth Implementation	<p>There has been a particular focus on improving the management of the wide range of SmartGrowth projects.</p> <ol style="list-style-type: none"> 1. Preparation of the Priority Development Areas Tracker was a focus of the last quarter. This is a report that tracks the progress of establishing the key SmartGrowth development areas of Omokoroa, Tauriko West, Te Papa Peninsula, Te Tumu, and Rangiora. 2. A monitoring system for the KPIs for the UFTI and TSP has been developed. 3. Work has been commenced on developing an aggregated work programme of all SmartGrowth projects including the SmartGrowth Strategy, UFTI, Housing Action Plan, PDAs, Joint Spatial Plan and Transport System Plan. <p>The initial Joint Spatial Plan work focussing on being a desk top exercise gathering existing information has been completed. Future work is on hold pending the next round of the Housing and Business Assessment and the Iwi Spatial Plan in 2023. A review of the role and structure of the SmartGrowth Forums is underway to ensure that the structure meets the needs of SmartGrowth going forward.</p>
3464	Natural Hazards Collaborative Planning	<p>The consultants have completed the site visits and coastal erosion assessments. Draft technical reports and maps have now been produced and are in the process of being finalised.</p> <p>Note: This coastal erosion study relates to Waihi Beach, Matakana Island (open coast), Maketu, Little Waihi, Pukehina,</p>

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Attachment 3

Project Ref.	Project Name	Update
		<p>Otamarakau and rural areas of the Tauranga Harbour that were not previously studied.</p> <p>Final technical reports and maps are anticipated to be completed by the end of February 2022. The Regional Council will then provide this information to WBOPDC who will then be required to organise the public release / use of the information.</p>
3538	Wellbeing Plan Implementation of Agreed Actions	<p>Kaimai Ward: work completed for CCTV and lighting at McLaren Falls.</p> <p>Katikati / Waihi Beach: Live Well Waihi Beach established, including Predator Free Waihi Beach. Coordinator has recently resigned.</p> <p>Te Puke / Maketu: Food Security Plan has been signed off.</p> <p>What's next?</p> <p>Kaimai Ward: Discussions with KORRA on the next local initiatives.</p> <p>Katikati / Waihi Beach: consideration of coordinator's position and how to manage in the next 6 months.</p> <p>Te Puke / Maketu: Progressing local actions with local food security sub-committee.</p> <p>Working with Socialink on project evaluation.</p>

Work programme progress – year to date



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Attachment 3**Not met projects**

Project ID	Project name	Narrative
2942	Resource Management – Structure Plans Ōmokoroa Stage 3	Draft approval to use SSP received from Minister. Awaiting final decision which is due at the end of February 2022. Additional expenses incurred will be met from savings with other cost centres.

Project year end projection – 30 June 2022

On time forecast

On time	Not on time
21	1

Scope change

No change	Yes there is a change
22	0

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
19	1 (\$40k)	0	2

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Attachment 3**Communities**

Year end projection	Work programme		Financial
Key measures	Target	Result year to date	Narrative
Number of activity performance measures achieved (Community Building, Community Facilities, Libraries & Service Centres)	≥70%		This result is the culmination of a number of level of service measures. For many they cannot be calculated until year end hence overall result cannot be estimated. However, some interim results include: Customer Survey – 1% no action taken on service request ✓ Affordable housing – 87 homes assessed and upgraded ✓ Library membership 17,876 ✓
Level of resident satisfaction with Community Services based on a two yearly survey. This includes community development, library services and cemeteries.	≥80%	72%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(2,642)	(3,339)	(6,698)	39%
Income received	692	1,851	3,705	19%
Capital expenditure	(140)	(618)	(1,237)	11%

Key Deliverables

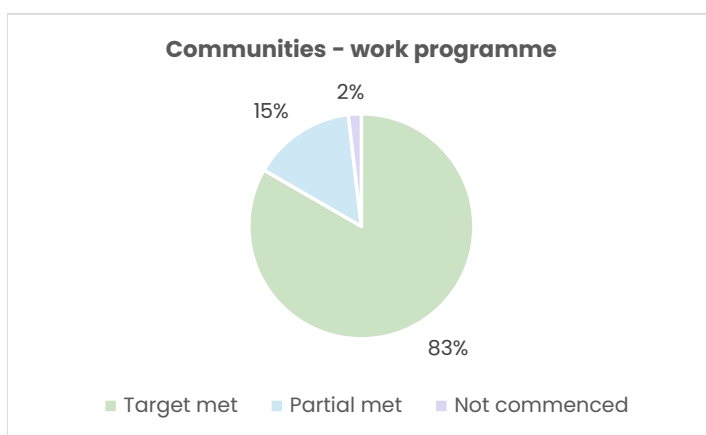
Project Ref.	Project Name	Update
2800	Property – Pensioner Housing Capital	Planning work for Civil Engineering work completed for Beach Rd pensioner housing project. In the new year civil engineering contract will be let and earthworks commenced. Staff and Classic are working together to meet Councils consenting requirements to construct pensioner

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Attachment 3

Project Ref.	Project Name	Update
		units.
3321	Waihi Beach Library building	Initial results have been reported to Council. These are now being analysed and will be read to present to Council in February 2022.
3553	CCTV Management	CCTV has been installed in Waihi Beach and Ōmokoroa and will be installed in all locations over January and February 2022.

Work programme progress – year to date**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
40	1

Scope change

No change	Yes there is a change
40	1

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
36	0	0	5

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Attachment 3

Regulatory

Year end projection	Work programme	Financial
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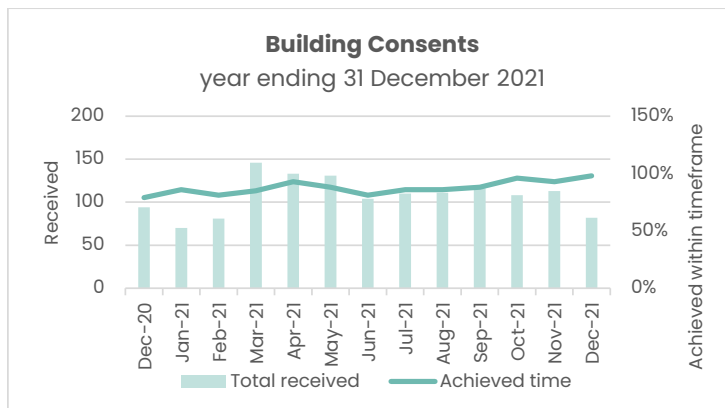
Key measures	Target	Result year to date	Narrative
Number of successful legal challenges or mediation settlements (exclude weather tightness claims)	0	1	Legal challenges and mediation settlements: Resource consents 0 Building consents 1
Percentage of service requests that are complaints about Council's processes for: <ul style="list-style-type: none"> - Animal Control - Health and Licensing - District Plan and Bylaw Compliance - Building - Resource Consents Compliance and Enforcement 	≤3%	0.10%	For the three months ending 30 December 2021 a total of 985 service requests were received for Regulatory Services. Of this there was one complaint about Council process.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(3,993)	(4,286)	(8,571)	47%
Income received	4,641	3,749	7,498	62%

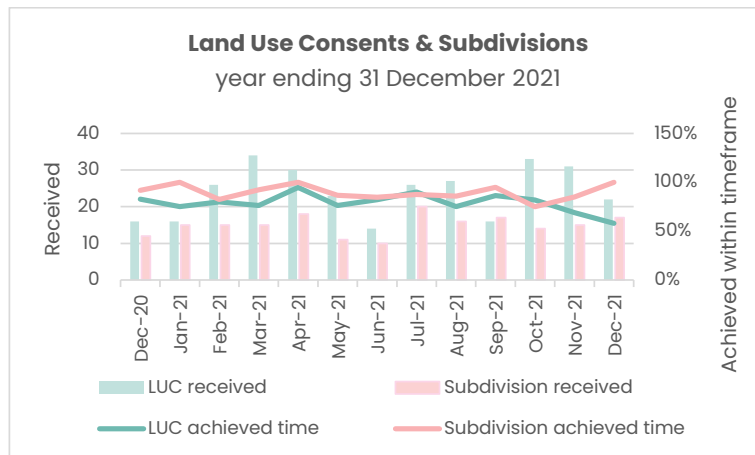
Key Deliverables

Processing Resource Consents and Building Consents within statutory timeframes.

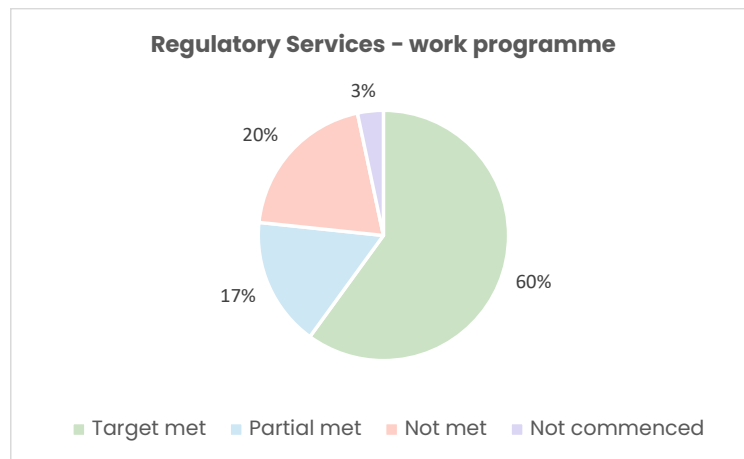


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Attachment 3



Work programme progress – year to date



Not met projects

Project ID	Project name	Narrative
1785	Environmental Consents – Land Use Applications	75% (100/133) were processed within 20 working days
1787	Environmental Consents – Subdivision Applications	88.6% (78/88) were processed within 20 working days. 96.6% (57/59) of Section 223 Survey Plan Approvals processed within 10 working days.
2783	Building Services – Applications & Plan	Abnormally high number of applications received. Currently at 69% compliance.

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Attachment 3

Project ID	Project name	Narrative
	Checking	
3339	Environmental Consents – Project Information	94.3% (667/707) were processed within 10 working days. Volumes up on the previous year.
336201	Land Development Engineering – Development Code Project Administration	External consultant inputs delayed and consultant providers were un-available. Government legislation changes.
3477	Building Services – Requests for Further Information	Approximately 55% of Requests for Information (RFI) were issued within 15 working days. The unusually high number of applications is why the KPI has not been met.

Project year end projection – 30 June 2022

On time forecast

On time	Not on time
3	3

Scope change

No change	Yes there is a change
6	0

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
3	0	0	3

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Attachment 3

Recreation and Open Spaces

Year end projection	Work programme	Financial
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Key measures	Target	Result year to date	Narrative
The percentage of recreational facilities that have an average to excellent grading of equal to or less than 3 (1 excellent, 5 very poor) as identified in the NZ Park and Recreation Asset Grading manual.	≥90%	96%	
Increasing overall resident satisfaction with recreation and open spaces facilities and amenities.	≥80%	74%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(2,707)	(2,693)	(5,600)	48%
Income received	2,569	2,084	3,857	67%
Capital expenditure	(2,977)	(3,076)	(8,002)	37%

Key Deliverables

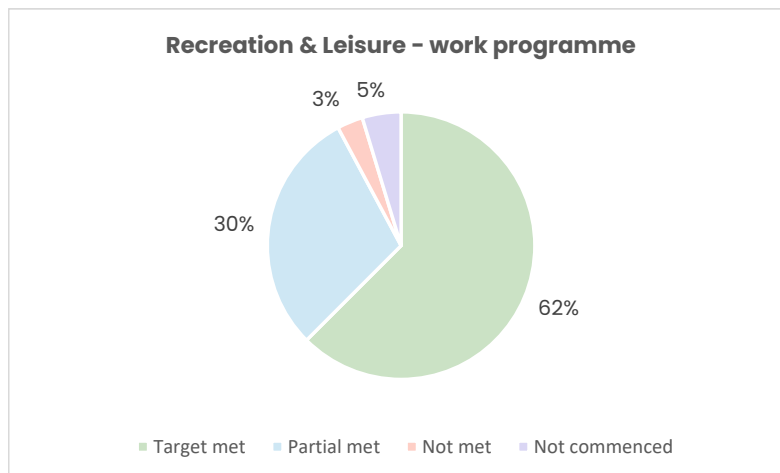
Project Number	Project Name	Update
244912	Reserves – District Wide Acquisition Funding	Purchased Pa site Reserve land LOT 205 DP 524760 at Ōmokoroa. Will continue to obtain reserve land subject to direction and decisions from Council.
289815	Reserves – TECT All Terrain Park Roding	Work has commenced and is expected to be completed on schedule (end of February 2022).
326107	Pools – Te Puke New Indoor Swimming Pool Facility	Construction upgrade work at the Te Puke Memorial Pool has been completed and is operational. COVID19 effects have caused delays to the supply chain which delayed the anticipated opening date to mid November 2021. Next steps is to complete the associated administration, document procedures etc.
345601	Reserves – Waihi Beach Skatepark Upgrade	No change since previous report. Staff were in touch with the WB Skate park group (Pippa Coombes) at the beginning

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Attachment 3

Project Number	Project Name	Update
		of August for an update on their fundraising plans. They have not made any progress so far but have been submitting funding applications and continue to do so. This group intended to present at the Katikati-WB Ward Forum but this was cancelled due to the COVID-19 lockdown.
354301	Reserves – Waitekohekohe Reserve Concept Plan Implementation	<p>A contractor has been established, the MTB carpark has been completed and large old pine trees removed at the equestrian carpark.</p> <p>Future work includes the confirmation of carpark entranceway design specifications (to ensure compliance with Development Code/road safety guidelines). The construction of main bike riding trails, dependent on archaeological assessment outcomes. Clearing main equestrian carpark vegetation prior to carpark earthworks, and procurement and installation of a vault toilet.</p>

Work programme progress – year to date



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Attachment 3**Not met projects**

Project ID	Project name	Narrative
289840	Reserves – TECT All Terrain Park Asset Development	The slow delivery of materials and high demand for contractors has made for slow progress but contractors are booked in for the third quarter and work should proceed providing that materials arrive as scheduled.
289855	Reserves – TECT All Terrain Park Hood Rd Extension	Availability of contractors to complete the work.

Project year end projection – 30 June 2022

On time forecast

On time	Not on time
55	5

Scope change

No change	Yes there is a change

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
41	3 (\$248k)	2 (\$50k)	14

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Attachment 3**Stormwater**

Year end projection	Work programme	Financial
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Key measures	Target	Result year to date	Narrative
The number of times per annum flooding occurs outside identified flood-prone urban areas during the one-in-50 year or less storm event.	≤3	0	
Level of resident satisfaction with Council's stormwater system	≥65%	69%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(432)	(571)	(1,197)	36%
Income received	2,427	3,312	6,625	37%
Capital expenditure	(701)	(1,041)	(4,059)	17%

Key Deliverables

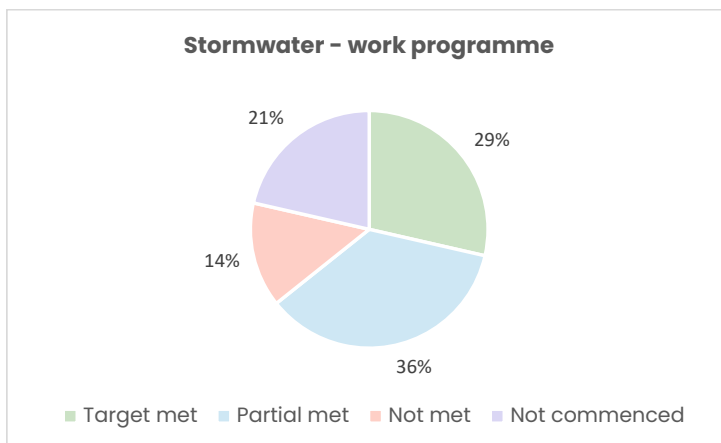
Project Number	Project Name	Update
226353	Waihi Beach 2 Mile Creek West Bank	<p>The consent variation has been approved. Revised land entry agreements have been sent to property owners to enable construction. Contract documentation is being prepared with pricing expected in February.</p> <p>Timing is subject to landowner agreement to the rock armouring design.</p>
226602	Stormwater – Te Puke Area 3 Structure Plan	<p>Earthworks were delayed for few days prior to Christmas due to a rain event. The site was closed for the Christmas break and work resumed again at the start of new year.</p> <p>MAP Projects is planning to place liner in the</p>

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Attachment 3

Project Number	Project Name	Update
		wetland pond in February once the earthworks have been completed. Their drainage crew is also due to start with the stormwater main down Dunlop Road during January. MAP Projects is planning to complete the work by the end of February 2022.
317201	Ōmokoroa Structure Plan – Stormwater Industrial	Stormwater works will not commence in 2021/22 year. They will commence in the 2022/23 financial year. This is due to ongoing investigations, land requirements, design and consenting issues relating to the new stormwater pond.

Work programme progress – year to date



Not met projects

Project ID	Project name	Narrative
3447	Stormwater – Katikati	The final design has been completed by the owner of 60 Marshall Rd. Construction works to start in February 2022.
3196	Stormwater – Comprehensive Stormwater Consents	Late resource consenting costs received from BOPRC has pushed the project costs over budget. Additional monitoring equipment required to be purchased due to new resource consent conditions. Shortfall in funding will be covered by savings in other projects.

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Attachment 3**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
12	1

Scope change

No change	Yes there is a change
11	2

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
6	3 (\$80k)	0	4

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Attachment 3**Transportation**

Year end projection	Work programme		Financial
Key measures	Target	Result year to date	Narrative
The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number. - Fatal crashes - Serious injury crashes	≤0 ≤0		Annual results are calculated for the year 1 April to 31 March. For the six months 1 April to 30 September 2021 results are: Fatal crashes: 4 Serious Injury crashes: 9 The change from previous year will be calculated at year end.
Level of satisfaction with our transportation networks (roads, cycling and walkways)	≥60%	57%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(4,527)	(5,618)	(11,260)	40%
Income received	16,696	17,938	35,876	47%
Capital expenditure	(8,864)	(8,337)	(30,025)	30%

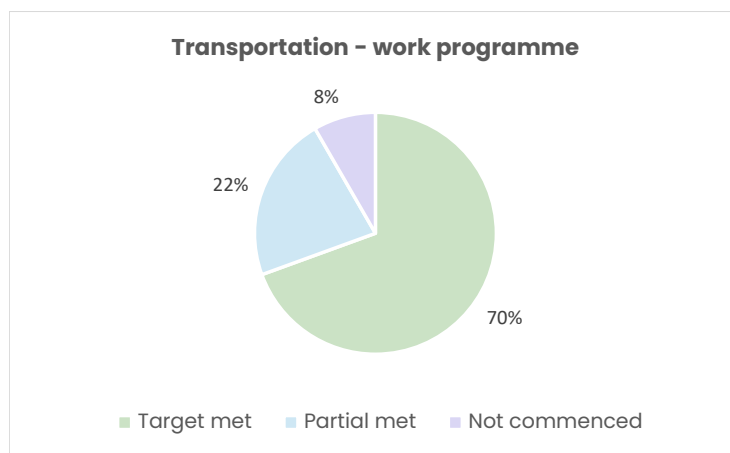
Key Deliverables

Project Number	Project Name	Update
210413	Transportation – Minor Capital Roding Improvements	Improvement works in association with asset renewals will be ongoing this construction season.
2834	Transportation – One Network Maintenance Contract	The One Network Maintenance Contract delivers the Councils levels of service by maintaining assets to extend their useful lives and then renewing or replacing roading assets that have reached the end of their economic life. These assets include pavements, surfacings, line marking, signs, street lights, unsealed metal, structures, footpaths, culverts, kerb and channel.
3030	Ōmokoroa Roding Structure Plan – Southern Industrial Area	Design is complete and archaeological authority has just been granted by the NZ Heritage Authority. We are now waiting for resource consent

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Attachment 3

Project Number	Project Name	Update
		form the Bay of Plenty Regional Council so the road works can be tendered out. Expect tender for this project in February with construction starting in April/May 2022 and completed by 2023.

Work programme progress – year to date

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Attachment 3**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
29	5

Scope change

No change	Yes there is a change
33	1

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
21	1 (\$300k)	0	12

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Attachment 3

Water Supply

Year end projection	Work programme	Financial
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Key measures	Target	Result year to date	Narrative
For the three supply zones the percentage of Council's treated water supply with a Ministry of Health grading as per the New Zealand Drinking Water Standards 2005 (revised 2018). - B or better for treatment - B or better for distribution	100% 100%	100% 100%	
Level of resident satisfaction with the quality of Council's water supply	≥80%	66%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget (\$,000)
Operating costs	(3,443)	(3,109)	(6,313)	55%
Income received	6,344	7,071	14,141	45%
Capital expenditure	(1,709)	(1,370)	(9,099)	19%

Key Deliverables

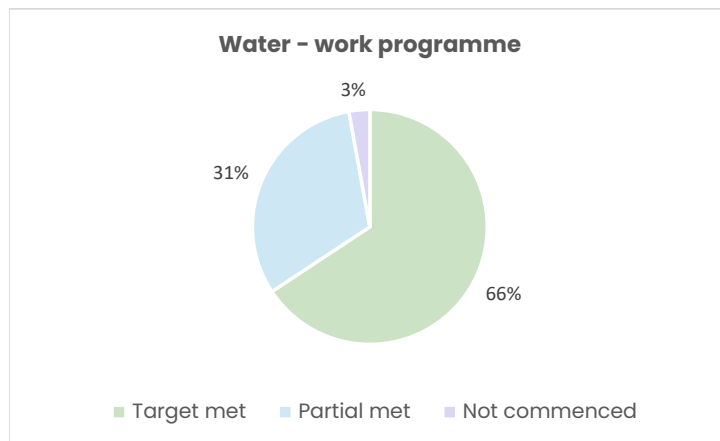
Project Number	Project Name	Update
243307	Water – Ōmokoroa Structure Plan	Funding of \$120k to be carried forward from 2021 year to 2022. Water works are tied with both the Southern Industrial Road and Ōmokoroa Urbanisation Stage 2 project.
243320	Water – Central Additional Bore	The groundwater exploration is complete. The team are now analysing the results to determine if more exploration is needed or beneficial. Once groundwater exploration is complete the team will carry out development of a new groundwater bore. The bore will carry out development of a new groundwater bore. The bore will then be installed into the existing reticulation and treatment plant.

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Attachment 3

Project Number	Project Name	Update
243335	Water – Central Additional Reservoir	The have been delays in obtaining the consent. Currently working to fast-track procurement to make up for time lost.
287112	Water – Eastern Alternative Supply	One of the successful exploration sites are being developed into a production bore to gather information on the yield of the aquifer. Once this is complete more exploration will be completed with the view of developing these into operational production bores.
3524	Water – Treatment Plant Monitoring Equipment (CIP)	Funding has been obtained from Crown Infrastructure Partners to undertake improvements to water quality monitoring within our District. Five sites have been targeted for improvement (Wharawhara, Athenree, Tahawai, Wilson Road and Pongakawa). Equipment is due to arrive by 21 January 2022. Apex will begin installation once received. Project is due to be completed by March 2022.

Work programme progress – year to date



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Attachment 3**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
29	3

Scope change

No change	Yes there is a change
31	1

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
21	1 (\$1.2m)	2 (\$1.0m) Project delays	8

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Attachment 3

Natural Environment and Sustainable Living

Year end projection	Work programme	Financial	
Key measures	Target	Result year to date	Narrative
Percentage of projects funded through Community Matching Fund that are completed.	≥90%		Community Matching Fund recipients were decided by Council on 12 August 2021. A total of \$39,907 was allocated to six environmental groups.
Percentage of residents who perceive the environment attributes monitored have improved or are being maintained <ul style="list-style-type: none">- Quality of streams and rivers- The quality of harbours and estuaries- The air quality- The amount of noxious weeds- The protection of historic places- The general level of cleanliness in your area- The amount and quality of native plants and animals	≥75%	29%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$'000)	Budget YTD (\$,000)	Annual Revised Budget (\$'000)	% Annual budget (\$'000)
Operating costs	(521)	(577)	(1,154)	45%
Income received	379	286	573	66%
Capital expenditure	0	0	0	0

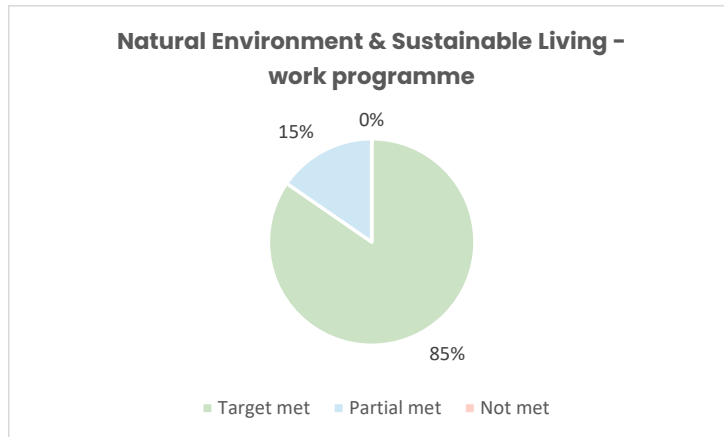
Key Deliverables

Project Number	Project Name	Update
357901	Environmental Programmes – Multi-Agency	Programme progressing.

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Attachment 3

Work programme progress – year to date



Project year end projection – 30 June 2022

On time forecast

On time	Not on time
12	0

Scope change

No change	Yes there is a change
11	1

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
11	1 (\$17k)	0	0

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Attachment 3

Wastewater

Year end projection	Work programme	Financial
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Key measures	Target	Result year to date	Narrative
Compliance with resource consents for each wastewater scheme: <ul style="list-style-type: none"> - Katikati - Maketu/Little Waihi - Te Puke - Waihi Beach - Ongare Point 	≥90% ≥94% ≥90% ≥97% ≥95%	85% 97% 85% 100% 100%	Katikati is outside the resource consent limits. Desludging of the wetland will begin in February that will improve the situation. The Te Puke plant is non-compliant on Phosphorous. This is a new condition that can only be completely addressed through plant upgrades. In the meantime is metal dosing considered as a short term option.
Level of resident satisfaction with Councils reticulated wastewater disposal system	≥90%	90%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$'000)	% Annual budget
Operating costs	(2,277)	(2,831)	(5,744)	40%
Income received	8,941	6,991	13,982	64%
Capital expenditure	(1,936)	(588)	(6,149)	31%

Key Deliverables

Project Number	Project Name	Update
225632	Te Puke Wastewater Plant upgrade	The Process Modelling Report had to be revised after the initial review. A second review has been done and comments were provided by 24 November. The process modelling is key to the selection of the type of treatment for the design. Once this report is approved, the basis of design can be set and the design can proceed.
317301	Ōmokoroa Structure Plan – Wastewater	This project is related to the Industrial Road

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Attachment 3

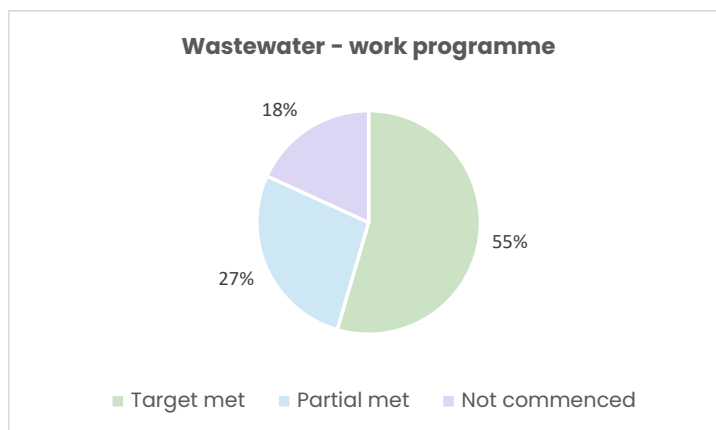
Project Number	Project Name	Update
		construction and expected to be completed in 2022/23
3556	Marae on site wastewater systems (CIP)	<p>Lodge for OSET consent and schedule the following marae for OSET system installation preferably before 31 March 2022 or any CIP extension time due to the recent COVID lockdown – Tuapiro, Te Paamu (ngati Matukere), Tuhourangi, Tukotahi, Waitangi (Ngati Moko), Poututerangi, Paparoa, Te Matai, Pukehina. CIP funding may allow extension out to 31 June 2022 to complete the works.</p> <p>Tuapiro Marae, Tukotahi (Ford Rd) scheduled for installation January 2022. Many more marae to be scheduled across February and March 2022 as marae approve the designs to be taken through to construction.</p>
3554	Te Puna Marae reticulation (CIP)	<p>Pressure sewer pipeline and Tutereinga Marae gravity drainage works commenced November 2021. The 2.4km pressure sewer pipeline should be substantially placed by Christmas Eve 2021. The marae pump station and gravity drainage pipes will be pre-installed by Christmas without connecting them to the current marae wastewater disposal systems.</p> <p>The pressure sewer pipeline and marae pump station to be commissioned January 2022. Following this the marae Ablutions, visitor toilets and then Whare Kai still to be connected to the marae pump station. This change over work will be done around the usual marae day to day activities.</p>
3526	Te Puna Village (CIP)	<p>First stage of pipeline along Te Puna Rd commissioned 10 November 2021 allowing first connection of 4 Te Puna Rd commercial area on 15 November. Second stage of pipeline past BP, 4 Square and all Minden Rd side properties commissioned and available for properties to connect as of mid December 2021. Most stage 2 area properties have engaged designers to prepare the building consent applications to connect to the new pressure sewer system.</p> <p>We will continue to liaise with the various property owners and their pump station designers as they prepare building consents to connect to the pipeline. The Regional Council will also liaise with property owners to ensure there is a timely change over of properties to the pressure sewer disposal system. We will continue to liaise with the various property owners and their pump station designers as they</p>

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Project Number	Project Name	Update
		prepare building consents to connect to the pipeline. The Regional Council will also liaise with property owners to ensure there is a timely change over of properties to the pressure sewer disposal system.
226033	Waihi Beach reticulation to Anzac Bay (CIP)	Ongoing consultation is occurring with Otaawhiwhi marae / iwi on the Anzac Bay toilet block wastewater pump station upgrade. Archaeological Assessment being finalised for lodgement. Schedule to be issued shortly for contractor pricing.

Work programme progress – year to date



Project year end projection – 30 June 2022

On time forecast

On time	Not on time
24	5

Scope change

No change	Yes there is a change
27	2

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
21	1 (\$130k)	0	7

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Attachment 3**Solid Waste**

Year end projection	Work programme	Financial
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Key measures	Target	Result year to date	Narrative
Percentage of waste recycled or recovered as estimated by solid waste two yearly audit. The audit will be undertaken as per the Solid Waste Analysis protocol issued by Ministry of the Environment.	≥33%	SWAP Analysis undertaken in December. Results due end January	Kerbside collection (July – November) has so far diverted from landfill: Glass 491 tonnes Food 240 tonnes Recycling 439 tonnes
Percentage level of customer satisfaction with household rubbish disposal methods.	≥80%	71%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

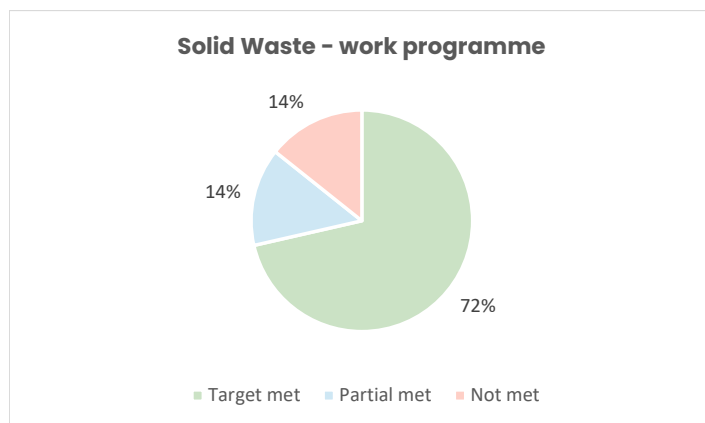
	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$'000)	% Annual budget
Operating costs	(586)	(833)	(1,665)	35%
Income received	741	817	1,740	43%
Capital expenditure	0	(100)	(200)	0

Key Deliverables

Project Number	Project Name	Update
348501	Kerbside Collection	Kerbside Collection is tracking well. We currently have 18017 connections, 11726 full service and 6291 partial service. Telephone calls and emails to the Customer Services team have stabilised at a low volume. A random SWAP (sample waste) analysis has been carried out throughout the district and we are awaiting results. A suitable solution for a rural recycling drop off point is being investigated. The preferred solution would be able to be used across the District for various Rubbish and Recycling opportunities.

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Attachment 3**Work programme progress – year to date****Not met projects**

Project ID	Project name	Narrative
3444	Solid Waste – Ōmokoroa Green Waste Facility / Recycling Centre	Project is delayed due to internal staff capacity.

Project year end projection – 30 June 2022

On time forecast

On time	Not on time
2	1

Scope change

No change	Yes there is a change
3	0

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
1	0	0	2

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Attachment 3**Economic Development**

Year end projection	Work programme	Financial	
Key measures	Target	Result year to date	Narrative
Percentage of economic contracts where key contract requirements have been achieved. Key service delivery contracts held by Priority One, Tourism BOP, Te Puke Economic Development Group, EPIC Te Puke, Katch Katikati and Waihi Beach Events & Promotions	≥90%		It is early in the financial year however, Economic Service Delivery contracts have been negotiated and signed over recent months. Service Delivery Expo with Contractors and Elected Members scheduled for 23 November 2021. The first six monthly reports are due in January 2022.
Level of resident satisfaction with our role in promoting employment and business opportunities within the sub-region.	≥65%	52%	Survey results to 31 December 2021. Wave 1&2 of the survey completed.

Financial

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget
Operating costs	(277)	(372)	(744)	14%
Income received	162	184	367	44%
Capital expenditure	(2)	(282)	(564)	0.35%

Key Deliverables

Project Number	Project Name	Update
298901	Economic Services Contract – Tourism BOP	The impact of COVID-19 on parts of the sector should not be downplayed, TBOP was focussed on delivering support services to local operators as well as marketing campaigns targeting mostly domestic visitors in an environment where international travel remained off-limits. Consequently, TBOP was able to immediately pour its energy into building capability, fast-tracking some projects, and trialling others, developing products, and creating compelling domestic marketing campaigns. TBOP were also able to trial new initiatives, specifically around the contracting of passionate locals to lead the

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Attachment 3

Project Number	Project Name	Update
		<p>activity in the identified areas of regional DNA®. This has proved so successful in the horticultural provenance and Māori cultural tourism space that TBOP will continue this work and expand it to include the ocean and beaches DNA®.</p> <p>While there has been some inspirational resilience from many tourism operators to date, there are a number that have been precariously close to breaking point. This is particularly the case with those operators affected by closed borders. Retail and hospitality sectors are seeing the benefits of a larger domestic market, but operators in tourism transport, cruise sector, and tours, as well as accommodation providers, are struggling.</p>
302201	District Town Centre Development	Opportunities being sought.
313505	Property – Waihi Beach Town Centre Development	Awaiting opportunities to purchase land for town centre development.

Work programme progress – year to date

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Attachment 3**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
15	0

Scope change

No change	Yes there is a change
15	0

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
15	0	0	0

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Attachment 3**Part 4 – Internal Services – Strategic Priorities**

The Future Ready Together initiative was adopted by the Audit and Risk Committee December 2021. The 12 key initiatives for the 2021/22 financial year are identified below with progress updates

Project ID	Key project	Progress update
3604	HR systems upgrade	Paused with resources diverted to Covid Policy and recruitment of Business Analyst.
3461	Project & Change Management methodology	Design of Project Entry and Discovery phase form complete, with prototype of online form underway. Review phase process definition underway (kerbside).
353301	Customer Relationship Management	Initial design workshops complete, system configuration planning and definition underway. System integration workshops also underway.
3533	Enterprise Resource Planning (ERP)	Pilot of Datascape CRM – Solution Design and Configuration Spreadsheets have been presented and reviewed. Various system demonstrations took place to further the understanding of the new processes. Some first configuration elements for Western Bay of Plenty DC are completed in the test environment and require review and possible extension. Further sessions are scheduled with the vendor to review Council's feedback. The vendor continues to apply Council's input and work on the CRM built process. The project team is tasked to continue the review of the solution design documentation.
3603	Rates Revaluation System	Contractor appointed. Supply of data to contractor underway and updating of received valuation details into Ozone scheduled for quarter one next year (business analyst resource to support testing).
3398	Telephone system MS Teams Integration	New contact centre application operating in production, including close support for remainder of the calendar year. Next phase of the project is to expand on organisation wide methods to make/receive calls e.g. via Teams which is being tested.
3548	Corporate – Sustainability Initiative	Council has submitted an initial application to the Toitū Data collected during the current financial year, our baseline year, and each year going forward, is to be audited and verified and will be reported externally in accordance with the program guidelines.

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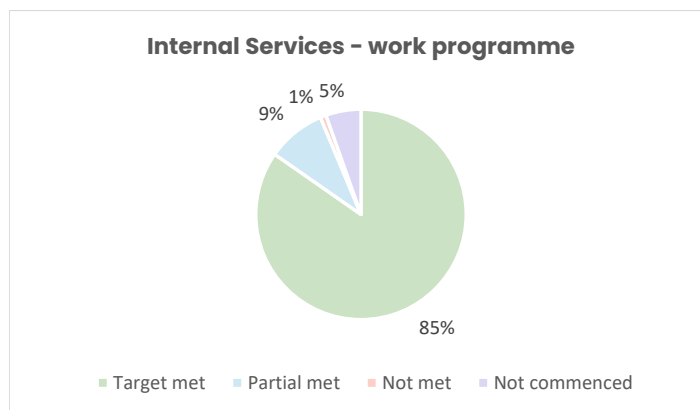
Attachment 3

Financials

	Actual YTD (\$,000)	Budget YTD (\$,000)	Annual Revised Budget (\$,000)	% Annual budget
Operating costs	(8,245)	(10,139)	(20,342)	41%
Income received	597	696	1,393	43%
Capital expenditure	362	1,553	(3,106)	-12%

NOTE: Revenue from land sale has resulted in a credit balance for capital.

Work programme progress – year to date



Not met projects

Project ID	Project name	Narrative
3604	HR System – Scope, Procurement, and Implementation	Work delayed due to COVID-19 Protection Policy rollout.

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Attachment 3**Project year end projection – 30 June 2022**

On time forecast

On time	Not on time
41	4

Scope change

No change	Yes there is a change
44	1

Cost forecast

On target	Over budget (number & value)	Under budget (number & value)	Too early to predict
31	0	0	14

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Attachment 3**Technology Update**

Updates for IT initiatives not included in the strategic initiatives above.

Initiative	Narrative
Digital Enablement Programme	<p>Kickstart work on engaging with our community in the Eastern region to understand what they might require in terms of support for digital enablement has happened, facilitated by Pascale Hyboud-Peron of Venture Centre.</p> <p>What's next? Move forward with an action plan developed by Venture Centre in the new year.</p>
Resource Online and Process Automation Systems	<p>Moved new data from Sphere TEST to Sphere PREPROD. Completed and tested 2x New combined application types in Sphere PREPROD, Ozone RC record successfully created via existing integration.</p> <p>Completed email verification changes to force email verification for person submitting application (individual, company or agent (+ engineer for POST DECISION applications))</p> <p>What's next? Testing development engineering applications and email verifications. Hope for go live before end of the year.</p>
Asset Management – Three Waters Collaboration Project	<p>The Three Waters Collaboration Project is a shared initiative between Tauranga City Council, Watercare, Downer NZ and Western Bay of Plenty District Council to deliver Watercare's solution platform for the management of all three waters assets. Cycle 2 concluded in October and achieved most of the planned tasks. This was viewed as a positive outcome given the impact of the additional Covid-19 lockdown and subsequent requirement for the Watercare project team to remain in Auckland. Work progressed on migrating water meter assets and aligning processes related to managing new and replaced water meters. The work management system (EAM) has been enhanced to support more defined mechanical and electrical contractor requests. It now has the capability to release maintenance plans where one work order can now reference multiple assets. Improvements have also been made to the system integration points resulting in more accurate and complete information being transferred between each Council and Downer. New GIS tools have been developed for asset data capture as well as support address matching/update processes. The online</p>

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Attachment 3

Initiative	Narrative
	<p>service fault map now includes the ability to view contractor vehicle locations.</p> <p>Initial functions have been created to reduce the manual processes required to validate and approve the contractor claim throughout the month. This is a new capability for Watercare and will take several iterations of development to be fully adopted across all claim types.</p> <p>New reports have been defined and developed to measure performance against contracted KPI's, as well as produce required DIA reports. Work has also progressed the loading of production work and asset data into the combined data warehouse (Waterlake) to prepare for further analytical/decision support functions.</p> <p>What's next?</p> <p>One additional cycle has been included on this programme to continue with agreed capability enhancements. Most of the items below are targeted for delivery before Christmas, including;</p> <ul style="list-style-type: none"> • Continued work on asset and address data remediation, including the creation of several dozen new critical attributes within IPS/EAM • Improve some functions related to the capture of asset data via the GIS, as well as record location details for key customers • Extend the work management functions to allow for work is agreed to be KPI exempt as well as add new functionality in the automation of claim processing • Asset planning capability for TCC via PowerPlan • Manage asset accounting functions within Watercare systems for WBOPDC <p>Post-Christmas development includes;</p> <ul style="list-style-type: none"> • Introducing option to include attaching documents to work orders e.g. photos, asbuilts • Contractor claim enhancements and additional reports <p>The focused contract implementation project will conclude at the end of this additional development cycle. WBOPDC and TCC will combine any further development or enhancement work into the Watercare system roadmap. This will involve staff attending the Watercare 'big room' planning sessions to discuss/define/agree on future development from an operational perspective.</p>

9.2 SCHEDULE OF PAYMENTS FOR THE MONTH OF NOVEMBER AND DECEMBER 2021

File Number: A4457282

Author: Sarah Bedford, Financial Controller

Authoriser: David Jensen, Finance Manager

EXECUTIVE SUMMARY

The purpose of this report is for Elected Members to receive information on payments from ANZ Bank for the months of November and December 2021.

RECOMMENDATION

That the Financial Controller's report dated 10 February 2022 titled 'Schedule of Payments for the Months of November and December 2021' be received.

BACKGROUND

In accordance with the provisions of the legislation, the following payments were made during the months of November and December 2021. Computer printouts listing all the vouchers issued over the period will be available for inspection if required.

Payment Summary – November 2021	
Payment of Accounts	
Direct Credits and Cheques	\$17,377,662.47
Direct Debits (Salary Payments)	\$1,347,249.70
Direct Debits (other accounts)	\$10,754,597.56
Total	\$29,479,509.73
Payment Summary –December 2021	
Payment of Accounts	
Direct Credits and Cheques	\$14,940,117.64
Direct Debits (Salary Payments)	\$1,367,039.20
Direct Debits (other accounts)	\$55,316.59
Total	\$16,362,473.43

9.3 CIVIC FINANCIAL SERVICES STATEMENT OF INTENT 2022

File Number: A4460938

Author: David Jensen, Finance Manager

Authoriser: Kumaren Perumal, Group Manager Finance and Technology Services

EXECUTIVE SUMMARY

1. The purpose of this report is to provide Elected Members with Civic Financial Services Limited's (Civic) Statement of Intent for 2022 **(Attachment 1)**.

RECOMMENDATION

1. That the Finance Manager's report dated 10 February 2022 titled 'Civic Financial Services Statement of Intent 2022', be received.
2. That the Performance and Monitoring Committee receive the Civic Financial Services Statement of Intent 2022.

BACKGROUND

2. Civic Financial Services is a Council Controlled Organisation and Council owns shares in the company. As a result, Council (through the Performance and Monitoring Committee) is required to receive the Statement of Intent and publish the document online as part of the Committee agenda.
3. Civic Financial Services administers superannuation services for Local Government and Local Government staff via SuperEasy and the SuperEasy KiwiSaver Superannuation Scheme. The Company also provides a range of other services to Local Authority Protection Programme (LAPP), Riskpool, Civic Liability Pool and Civic Property Pool.
4. Civic Financial Services will provide Shareholders an audited Annual Report for 2021 by 30 April 2022 and a report on the first half of 2022 by 30 September 2022, containing a review of the Company's operations during the half year and unaudited half-yearly accounts.

ATTACHMENTS

1. **Civic Financial Services Statement of Intent 2022**  

CIVIC FINANCIAL SERVICES LIMITED
STATEMENT OF INTENT
FOR THE YEAR ENDED 31 DECEMBER 2022

TABLE OF CONTENTS

1.0	<i>Mission Statement</i> _____	2
2.0	<i>Corporate Goals</i> _____	2
3.0	<i>Nature and Scope of Activities</i> _____	2
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5.0	<i>Performance Targets & Measures</i> _____	4
6.0	<i>Reporting to Shareholders</i> _____	4
7.0	<i>Acquisitions/Disposals</i> _____	4
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1.0 Mission Statement

Mission Statement of Civic Financial Services Ltd
To provide superannuation and risk-financing solutions to the local government sector

2.0 Corporate Goals

The specific goals of the Company are:

- 2.1 To operate as a sound and successful business.
- 2.2 To be the primary supplier of superannuation and risk-financing services to the local government sector.
- 2.3 To investigate and facilitate, as appropriate, new products and markets in superannuation and risk-financing and such other markets that it believes could prove beneficial to its shareholders and the local government sector.

3.0 Nature and Scope of Activities

- 3.1 The Company administers superannuation services for local government and local government staff via SuperEasy and the SuperEasy KiwiSaver Superannuation Scheme.
- 3.2 The Company provides administration, accounting, and a range of other services to LAPP, Riskpool, CLP (Civic Liability Pool) and CPP (Civic Property Pool).
- 3.3 The Company investigates and facilitates as appropriate such new superannuation and risk-financing services and/or markets that it believes will prove beneficial to its shareholders and the local government sector.
- 3.4 In a modest and selective way the Company provides sponsorship for a range of local government activities at regional and national level.

Civic Financial Services Ltd

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4.0 Financial Projections

Civics' projected profit outlook over the next three years is shown in the tables below.

Civics' main revenue streams will come from two sources: fees from providing administration services and investment income.

Profits from providing administration services: Civics' primary source of income in 2022 will come from providing superannuation services for local government and local government staff via the SuperEasy and the SuperEasy KiwiSaver Superannuation Schemes, supported by administration, accounting, and a range of other services to LAPP, Riskpool, Civic Liability Pool and Civic Property Pool.

Profits from investment income: Civics' income in 2022 other than from providing administration services will come solely from investment income.

Dividends: Civic with the support from the 2020 Special General Meeting has resolved not to pay any dividends to the shareholders. The funds that could otherwise be provided as dividends will be applied to affect a reduction to the Management fees for members of the SuperEasy and SuperEasy KiwiSaver Superannuation Schemes. That practice will in turn provide greater benefits for the Schemes members.

Fee reduction for our SuperEasy and SuperEasy KiwiSaver Superannuation Schemes: For the reasons described above we will be reducing the schemes' base investment management fee from 1 April 2022 from a rate of 0.40% per annum to 0.37% per annum. This reduced fee structure has been taken into consideration and is reflected in the projections below.

Financial projections for 2022 to 2024 are:

	2022	2023	2024
Administration Income	\$2,423,497	\$2,473,855	\$2,480,892
Investment Income	\$121,225	\$124,000	\$129,000
Revenue	\$2,544,722	\$2,597,855	\$2,609,892
Expenses	\$2,301,209	\$2,362,501	\$2,400,903
Surplus before tax	\$243,512	\$235,355	\$208,989
Surplus after tax	\$175,329	\$169,455	\$150,472

Please note that these are projections, not firm predictions.

5.0 *Performance Targets and Measures*

- 5.1 We aim to provide superannuation services to at least 90% of local authorities.
- 5.2 We plan to continue to be an efficient and effective administration manager for LAPP, Riskpool, CLP and CPP.

6.0 *Reporting to Shareholders*

- 6.1 We will provide an audited annual report for the 2021 year by 30 April 2022.
- 6.2 We will provide a report on the first half of 2022 by 30 September 2022. The report will contain a review of the Company's operations during the half year and unaudited half-yearly accounts.

7.0 *Acquisitions/Disposals*

Any acquisition or disposal that is equivalent to 50% or more of the Company's assets will constitute a "major transaction" under the Company's constitution and approval of the shareholders will be sought in accordance with the constitution. Any acquisition that is equivalent to 25% or more but less than half of the Company's assets will constitute a "minor transaction" under the Company's constitution and consultation with shareholders will take place.

8.0 *Transactions with Related Parties*

The Company has 72 local authority shareholder members plus TrustPower (holding 1.22%). Local Government Superannuation Trustee Limited and Local Government Mutual Funds Trustee Limited are wholly owned subsidiaries of the Company. Because it is sharing management resources, the Local Authority Protection Programme (LAPP), Riskpool, CLP and CPP are also considered to be related parties. Transactions with shareholder members include risk-financing services and superannuation related financial services.

Charges to and from shareholder members will be made for services provided as part of the normal trading activities of the Company and its subsidiaries. Transactions with shareholder members are on a wholly commercial basis.

***** END *****

Civic Financial Services Ltd

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9.4 PAHOIA SCHOOL HALL

File Number: A4440702

Author: Blaise Williams, Strategic Property Manager

Authoriser: Gary Allis, Deputy Chief Executive & Group Manager Infrastructure Services

EXECUTIVE SUMMARY

The purpose of this report is for Council to determine what course of action to take to assist the Pahoia Hall Committee (the 'Society'), Pahoia School, and maintain public access to the Pahoia School Community Hall.

RECOMMENDATION

1. That the Strategic Property Manager's report dated 10 February 2022 titled 'Pahoia School Hall' be received.
2. That the report relates to an issue that is considered to be of low significance in terms of Council's Significance and Engagement Policy.
3. Council staff request direction as to the following options:
 - a. That Council assists with dissolution of the Society and disbursement of the Society's funds and enter into an agreement securing public access with the Board of Trustees.
 - OR
 - b. That Council continues to assist in trying to find officers for the Society to continue and engage with the School Board to try and find new members.

BACKGROUND

In 2009, Western Bay of Plenty District Council received \$348,000.00 in insurance money from the destruction of the Apata Community Hall. Council agreed to contribute the funds to the building of the Pahoia School Community Hall and entered into an agreement with the Secretary for Education.

In 2010, Council entered into a licence to occupy with the Ministry of Education, which allowed for the use of the hall for the public outside of school hours. The Apata-Pahoia Community Hall Society manages the use and bookings by the public.

Recently the Society has had some trouble recruiting and retaining committee members, and therefore has subsequently decided to wind up the Society.

Councillors and staff have met with the Hall Committee and school with a view to keeping the Society in place and the hall open to the public.

The Society has confirmed there has been relatively little interest in the Hall for some years now and with the difficulty in getting Committee members they feel the need for the Society has become redundant. The Society holds cash in their accounts of approximately \$80,000, which will need to be dealt with on the dissolution of the Society. The funds have been raised by the Society and does not include any funds from rates.

Council received a letter from the Pahoia Hall Committee (the Society) requesting assistance to dissolve the Society, refer **Attachment 1**.

The Society will need to formally advertise a meeting to vote to dissolve the Society. The funds are able to be distributed to the school or Council under the society rules so the dissolution process should be able to be completed within a 6-8 week time frame.

There is an existing Memorandum of Understanding (MOU) with the Ministry of Education that provides for public access outside of school hours.

With the dissolution of the Society a similar MOU could be agreed with the Board of Trustees.

SIGNIFICANCE AND ENGAGEMENT

In terms of the Significance and Engagement Policy this decision is considered to be of low significance because there is little community interest and no financial impact.

ENGAGEMENT, CONSULTATION AND COMMUNICATION

Interested/Affected Parties	Completed		
Name of interested parties/groups	Pahoia Community Hall Society Incorporated Pahoia School Board Ministry of Education	Planned	Completed
Tangata Whenua	N/A		
General Public	N/A		

ISSUES AND OPTIONS ASSESSMENT

<p align="center">Option A</p> <p>a. That Council assists with dissolution of the Society and disbursement of the Society's funds and enter into an agreement securing public access with the Board of Trustees.</p>	
<p>Assessment of advantages and disadvantages including impact on each of the four well-beings</p> <ul style="list-style-type: none"> • Economic • Social • Cultural • Environmental 	<ul style="list-style-type: none"> • Council ensures public access is maintained. • The Society is dissolved as requested. • Council may be able to ensure public access without further need for intervention.
<p>Costs (including present and future costs, direct, indirect and contingent costs).</p>	<p>Council staff time.</p>
<p>Other implications and any assumptions that relate to this option (Optional – if you want to include any information not covered above).</p>	<p>Council may not be able to secure an agreement with the Board of Trustees.</p>
<p align="center">Option B</p> <p>b. That Council continues to assist in trying to find officers for the Society to continue and engage with the School Board to try and find new members.</p>	
<p>Assessment of advantages and disadvantages including impact on each of the four well-beings</p> <ul style="list-style-type: none"> • Economic • Social • Cultural • Environmental 	<ul style="list-style-type: none"> • The Society would continue and current public access would be maintained • Council may not be able to find replacement officers and situation may remain unchanged with the society wanting to dissolve. • Staff have undertaken this process in the past and there has been little response to the advertising.
<p>Costs (including present and future costs, direct, indirect and contingent costs).</p>	<p>Council staff time, advertising costs</p>
<p>Other implications and any assumptions that relate to this option (Optional – if you want to include any information not covered above).</p>	

STATUTORY COMPLIANCE

Council will comply with any legislative requirements, Council policies and plans. None have been identified.

ATTACHMENTS

1. **Pahoia School Hall – Attachment 1**  

From: Patrice Ordish-Benner <PatriceO@port-tauranga.co.nz>

Sent: Wednesday, 15 December 2021 10:32 AM

To: Nigel Sadlier <Nigel.Sadlier@westernbay.govt.nz>

Subject: FW: APATA / PAHOIA HALL COMMITTEE

Hi Nigel,

Attached.

- The minutes from the last meeting. With decisions and recommendations about the Hall Society, including in relation to current funds of approx \$80,000 in term deposit.
- The Hall Society Charter/Rules
- The "Licence to Occupy" agreement

This is the timeline I am working on winding down the society

27-Jan Place notice in Paper advertising the Special AGM - 3 days before meeting, not before
30-Jan Hold Special AGM to declare we will be winding up the Society
7-Feb Send a notice in writing to the Pahoia BOT and WBPDC advising the Society will be winding up
22-Feb Advertise no less than 4 days prior in the local Paper indicating what is happening
1-Mar Hold a General Meeting to specifically to confirm the resolution 30 days after the special AGM
7-Mar Give notice to executive to the registrar

Ill also send all the attached to the school

As I may not be rostered on tomorrow please ensure to copy in tctadmin@port-tauranga.co.nz

Nga mihi,

Patrice Ordish-Benner
Customer & Cargo Logistics
Port of Tauranga Limited

66 Mirrielees Road

Private Bag 12504

Tauranga Mail Centre

Tauranga 3143

New Zealand

Phone: 07 572 8753 | Fax: 07 572 9685 | patricer@port-tauranga.co.nz | www.port-tauranga.co.nz



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From: Nigel Sadlier [<mailto:Nigel.Sadlier@westernbay.govt.nz>]

Sent: Wednesday, 27 October 2021 4:48 pm

To: Patrice Ordish-Benner <PatriceO@port-tauranga.co.nz>

Subject: RE: APATA / PAHOIA HALL COMMITTEE

CAUTION: This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Patrice,

It was nice to meet you today at the Apata/Pahoia Hall.

Sorry to hear that the community support for the Hall is lacking and that you are looking to end the Hall Society.

As discussed today, you will meet with the Pahoia School Principal, Sheena Saunders and you will send me the following:

- The minutes from the last meeting. With decisions and recommendations about the Hall Society, including in relation to current funds of approx' \$80,000 in term deposit.
- The Hall Society Charter/Rules
- The "Licence to Occupy" agreement

Also as discussed today, following receipt of the above information I will present current situation and recommendation/s to Blaise Williams/Council for their information and feedback/decisions as to next steps.

Sincerely,

Nigel Sadlier

Property and Services Officer (West)

Apiha Ratonga Rawa (Hauauru)



**Western
Bay of Plenty
District Council**

**For our
people**

E nigel.sadlier@westernbay.govt.nz

P 07 571 8008 | FP 0800 926 732

1484 Cameron Road, Greerton, Tauranga 3112

westernbay.govt.nz | [Facebook](#) | [Instagram](#) | [LinkedIn](#)

From: Patrice Ordish-Benner <PatriceO@port-auranga.co.nz>

Sent: Thursday, 21 October 2021 2:51 PM

To: Alison Cave <Alison.Cave@westernbay.govt.nz>

Cc: James Denyer <James.Denyer@westernbay.govt.nz>; Anne Henry <Anne.Henry@westernbay.govt.nz>

Subject: APATA / PAHOIA HALL COMMITTEE

Hi,

Just an FYI that we discussed at our last society meeting that we will look to end the society at the beginning of next year.

We don't have enough community support either in running the hall and using the hall so would like to wind up and will go through the motions to do so.

The School are aware and realise that with the ending of the Apata Hall society that they may need to liaise with the Western Bay Council and they have indicated that they would like to still provide the hall as a place that the community can hire

But we do have a bit of money still left in the society accounts and would like some clarification on what will happen to those funds once the society ends as ideally these would remain there for the maintenance of the hall?

Nga mihi,

Patrice Ordish-Benner

Customer & Cargo Logistics

Port of Tauranga Limited

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10 INFORMATION FOR RECEIPT**11 RESOLUTION TO EXCLUDE THE PUBLIC****RESOLUTION TO EXCLUDE THE PUBLIC****RECOMMENDATION**

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
11.1 – Council Contracts Awarded or Renegotiated for the months of November and December 2021	s7(2)(b)(ii) – the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information s7(2)(h) – the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a)(i) – the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
11.2 – Operational Risk Report February 2022 Confidential	s7(2)(h) – the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a)(i) – the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7